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## Letter from the Editor

In the name of national security, governments around the world have imposed new forms of surveillance since 9/11. Anti-terrorism surveillance has hindered civil society and freedom of association in myriad ways. In this issue, **Ben Hayes** provides an in-depth examination of one of the most consequential forms: surveillance of the finances of civil society organizations. Hayes is Project Director at Statewatch and a Fellow of the Transnational Institute.

We also address a range of other topics. **Douglas Rutzen**, President and CEO of the International Center for Not-for-Profit Law, categorizes some of the major constraints imposed on civil society in 2012 and earlier. **Mahammad Guluzade** and **Natalia Bourjaily** of ICNL assess Azerbaijan's NGO Support Council. **Eugene H. Fram**, a Professor Emeritus at the Rochester Institute of Technology's E. Philip Saunders College of Business, considers whether the appointment of "lead directors" would enhance the efficiency and effectiveness of not-for-profit organizations' boards. Finally, **Matti Muukkonen**, the Chief Municipal Officer of Suomenniemi, Finland, traces the roots of freedom of association in that country.

We're grateful to the Transnational Institute and Statewatch for their kind permission to reprint excerpts of Ben Hayes's study; and, as always, to our authors for their analyses of challenges facing civil society today.

Stephen Bates Editor International Journal of Not-for-Profit Law sbates@icnl.org Financial Action Task Force

## Counter-Terrorism, "Policy Laundering," and the FATF: Legalizing Surveillance, Regulating Civil Society

## Ben Hayes<sup>1</sup>

#### 1 Introduction

Over the past decade, surveillance of the financial system and demands for increased regulation and financial transparency of non-profit organizations (NPOs) have become central counter-terrorism policies with the stated aim of reducing their vulnerability to abuse by terrorist organizations. This has happened because intergovernmental organizations have adopted the hypothesis that terrorist organizations use laundered money for their activities, and that charities and NPOs are a potential conduit for terrorist organizations. Non-profit organizations have been placed under surveillance, while charitable giving, development assistance, and remittances from Diaspora communities have been intensively scrutinized by security agencies, particularly those organizations working with "suspect communities" or in conflict zones. This shift to treating NPOs as objects of suspicion has been a dramatic one since the early 1990s when civil society was widely praised "as partners in a shared agenda of democratization, participation and service delivery."<sup>2</sup>

In Europe and the USA, financial surveillance policies have been opposed by civil liberties and privacy groups, and attempts to introduce binding rules on enhanced financial transparency of the non-profit sector have been resisted by charities, development organizations, and other NPOs. But these policies are now spreading to other parts of the world, places where "civil society" is much less able to make its voices heard. While there is growing awareness of these policies among civil society organizations, the international framework within which these policies have been developed, and the driving forces behind the political agenda have been obscured from public scrutiny. This has undermined the capacity of NPOs to engage with the actors demanding tighter regulation of their sector.

<sup>&</sup>lt;sup>1</sup> Ben Hayes is Project Director at Statewatch and a Fellow of the Transnational Institute. He also works as a researcher or consultant to several international organizations, including Cordaid, the European Center for Constitutional and Human Rights, and the European Commission.

The author wishes to thank Cordaid for supporting this research. In particular he would like to thank Lia van Broekhoven, Fulco van Deventer, and Paul van den Berg for their inspiring approach to protecting the political space of civil society organizations, their constructive critique of the global counter-terrorism framework and their helpful comments on earlier drafts of this paper. He would also like to thank colleagues at Statewatch for supporting earlier research into the impact of counter-terrorism laws on non-profits and Nick Buxton, Tom Blickman, and Fiona Dove of the Transnational Institute for editing and comments on the paper. Finally, thanks to the Stephen Pittam of the Joseph Rowntree Charitable Trust for encouraging Statewatch to think critically about these issues in the first place.

This article is excerpted with permission from a study commissioned by Cordaid and published by the Transnational Institute and Statewatch.

<sup>&</sup>lt;sup>2</sup> Howell, J. (2010) "Civil Society, Aid, and Security Post-9/11" in *International Journal of Not-for-Profit Law*, vol. 12 no. 4, available at: http://www.icnl.org/knowledge/ijnl/vol12iss4/special 2.htm.

This article examines the intergovernmental organizations and standard-setting bodies behind the emerging global regimes for financial surveillance and regulation of the non-profit sector, and the implications of these regimes for non-profit and civil society organizations. It begins by suggesting a critical lens through which these developments can be seen.

#### 1.1 "Policy Laundering" and Intergovernmental Organizations

The concept of "policy laundering," after money laundering, describes the use by governments of intergovernmental forums as an indirect means of pushing international policies unlikely to win direct approval through the regular domestic political process.<sup>3</sup> According to the 2005 Policy Laundering Project (a joint initiative of the Privacy International, the American Civil Liberties Union, and Statewatch), this technique had become a central means by which governments seek to overcome civil liberties objections to privacy-invasive policies pursued under the "war on terror." A critical feature of policy laundering is "forum shifting," which occurs when actors pursue roles in intergovernmental organizations that suit their purposes and interests. Examples of controversial policies that critics suggest have been "laundered" under the "war on terror" include measures relating to the surveillance of telecommunications, the surveillance of movement, and the introduction of "biometric" identification systems (specifically fingerprinting).

The concept of policy laundering does not amount to a comprehensive theory of intergovernmental decision-making. Rather, it is a useful tool for analyzing how and why certain governments have shaped intergovernmental policy agendas to their own ends. What are crucial in this discussion are the eschewing of a deliberative process, the sidestepping of parliamentary democracy, and the marginalization of civil society. This report engages the concept of policy laundering not to accuse the Financial Action Task Force (FATF) of deliberately circumventing democracy, but to explain how a wide-ranging set of global standards for countering-terrorism

<sup>&</sup>lt;sup>3</sup> Hosein, I. (2003) "On International Policy Dynamics: Challenges for Civil Society" in *Spreading the Word on the Internet*. Vienna: Organisation for Security and Cooperation in Europe, available at: <a href="http://www.osce.org/fom/13871">http://www.osce.org/fom/13871</a>.

<sup>&</sup>lt;sup>4</sup> Policy Laundering Project (2005) *The Problem of Policy Laundering*, available at: <a href="http://www.policylaundering.org/PolicyLaunderingIntro.html">http://www.policylaundering.org/PolicyLaunderingIntro.html</a>.

<sup>&</sup>lt;sup>5</sup> Proponents of "liberal intergovernmentalism" broadly reject these arguments on the grounds that national governments have an "equal stake" in IGO decision-making for and that as such their decisions are accountable at the national level. However, as Kovach observes, "even this limited form of accountability is extremely precarious when stretched to the global level. This is because, first, it relies on the caveat that all member states of IGOs are democratically elected, which is plainly not the case. Second, it ignores the differential degrees of power given to member nation states within the internal governance structures of IGOs. Very few IGOs are based on the principle of one member, one vote. Most privilege a minority of nation states, giving them far greater decision-making power at the expense of others. The result is that a small minority of citizens, by virtue of their national identity, have far greater access to accountability than others. Finally, it ignores the need for citizens to have access to information in order to exercise their accountability rights. Intergovernmental decision-making is often opaque and private, preventing citizens from ever finding out what position their governments have taken within a given IGO and hence holding them to account." See Kovach, H (2006) "Addressing Accountability at the Global Level: The Challenges Facing International NGOs" in Jordan, L. & van Tuijl, P. (eds) NGO Accountability: Politics, Principles and Innovations. London: Earthscan (pp. 195-210). Research into IGOs based on "policy network theory" further suggests that these structures routinely privilege certain interests in setting the policy agenda, limit participation in the decision-making process, define the roles of specific actors (thereby shaping their behavior), and effectively substitute public accountability for private government. See for example Rhodes, R. A. W. (2002) Understanding Governance: Policy Networks, Governance, Reflexivity and Accountability. London: Open University Press.

and surveillance of the financial system – many developed in the late 1990s – was rapidly adopted by a number of intergovernmental decision-making fora in the wake of 9/11. Almost certainly drafted by the U.S. government and subsequently adopted by the G7/8, United Nations, International Monetary Fund, and World Bank, these standards then passed quickly down through regional bodies such as the Financial Action Task Force (FATF) (and regional FATF groupings) and regional multilateral development banks, before being transposed into binding regulations, laws, and practices in nation states. Despite their enduring significance, this highly technocratic and largely unaccountable set of decisions has not received the critical attention from civil society it warrants.

#### 1.2 Global enforcement regimes

Where "policy laundering" describes the techniques used by national governments to influence intergovernmental organization (IGO) agendas, the concept of "global enforcement regimes" can help explain the motives and outcomes, particularly in regard to law enforcement and counter-terrorism cooperation. Underpinned by international laws and conventions, global enforcement regimes are designed to criminalize certain behaviors at the international level and to facilitate the "free movement" of investigations and prosecutions across the world by placing substantive obligations *vis-à-vis* criminal law and procedure upon the members of IGOs. Examples of global enforcement regimes include those enacted to suppress the production and trafficking of narcotic drugs (cf. the three main UN Drugs Conventions); to prevent and prosecute terrorist acts (cf. the dozen UN terrorism-related Conventions); to combat organized crime and "illegal" immigration (cf. the UN Convention and three protocols on Transnational Organised Crime); and to tackle "cybercrime" (cf. the CoE Cybercrime Convention, which is open for worldwide signature). These regimes function through the obligations on signatory states to criminalize certain acts, to facilitate cross-border investigations (by providing mutual

<sup>&</sup>lt;sup>6</sup> Transnational Institute (2005) "Global Enforcement Regimes Transnational Organised Crime, International Terrorism and Money Laundering," *TNI Crime and Globalisation seminar*, Amsterdam, 28-29 April 2005, available at: http://www.tni.org/crime-docs/enforce.pdf.

<sup>&</sup>lt;sup>7</sup> These are the Single Convention on Narcotic Drugs of 1961 (as amended by the 1972 Protocol), the Convention on Psychotropic Substances of 1971 and the Convention against Illicit Traffic in Narcotic Drugs and Psychotropic Substances of 1988.

<sup>&</sup>lt;sup>8</sup> These are the Convention on Offences and Certain Other Acts Committed On Board Aircraft of 1963, the Convention for the Suppression of Unlawful Seizure of Aircraft of 1970, the Convention for the Suppression of Unlawful Acts against the Safety of Civil Aviation of 1971 (as amended by the 1988 Protocol), the Convention on the Prevention and Punishment of Crimes Against Internationally Protected Persons of 1973, the International Convention against the Taking of Hostages of 1979, the Convention on the Physical Protection of Nuclear Material of 1980, the Convention for the Suppression of Unlawful Acts against the Safety of Maritime Navigation of 1988 (as amended by the 2005 Protocol), the Protocol for the Suppression of Unlawful Acts Against the Safety of Fixed Platforms Located on the Continental Shelf of 1988 (as amended by the 2005 Protocol), the Convention on the Marking of Plastic Explosives for the Purpose of Detection of 1991, the International Convention for the Suppression of Terrorist Bombings of 1977, the International Convention for the Suppression of Acts of Nuclear Terrorism of 2005.

<sup>&</sup>lt;sup>9</sup> That is the Convention against Transnational Organized Crime of 2001 and the Protocol to Prevent, Suppress and Punish Trafficking in Persons, Especially Women and Children, the Protocol against the Smuggling of Migrants by Land, Sea and Air, and the Protocol against the Illicit Manufacturing and Trafficking in Firearms, Their Parts and Components and Ammunition.

<sup>&</sup>lt;sup>10</sup> Council of Europe Convention on Cybercrime, 2001.

legal assistance), and to assist in the prosecution of offenses (by providing evidence and/or extraditing suspects).

While the Bush administration appeared to shun international law in favor of unilateral "war on terror," it continued to shape the agenda of various IGOs in order to embed and legitimize key elements of its counter-terrorism strategy in international law and policy. The USA took the lead, for example, in developing the international regimes governing the prevention of terrorist financing and terrorist "blacklisting," technical assistance for enhancing counter-terrorism in less developed states, and various international surveillance mechanisms, including for passenger and biometric data. The G7/8 and later the European Union (in particular the "Transatlantic Dialogue" on counter-terrorism issues) became key partners in the "war on terror" not because they offered meaningful operational assistance in tracking down the perpetrators of 9/11 – this was initially pursued bilaterally and militarily through NATO – but due to the influence that these organizations could wield in terms of global standard setting. Because the international community was much more likely to join counter-terrorism initiatives within existing multilateral systems, these channels became crucial mechanisms through which the USA and its allies could set the agenda of a host of intergovernmental bodies. <sup>11</sup>

Decisively, in the wake of 9/11, IGOs began to establish and bolster global enforcement regimes using so-called "soft law" (resolutions, principles, guidelines, etc.), which could be agreed and ratified much more quickly than traditional intergovernmental conventions, which often took several years or more to agree (and even longer to ratify and enter into force). Academics have described this process as "hard coercion through soft law," suggesting that such measures may be *ultra vires*, or beyond the powers of the bodies that adopted them. This report examines the global enforcement regimes established through FATF Recommendations on money laundering and counter-terrorism. Section 4 focuses specifically on the FATF's Special Recommendation on the non-profit sector, showing how the FATF's interpretation, guidance, and compliance mechanisms have substantially extended the scope and impact of that Recommendation.

#### 1.3 From NPO regulation to NPO repression?

Intergovernmental bodies are not the only forces shaping demands and outcomes in respect to financial transparency and NPOs' regulation. Other factors include the broader global

<sup>&</sup>lt;sup>11</sup> See further Rees, W. (2006) *Transatlantic Counter-terrorism Co-operation: The New Imperative*. London: Routledge.

<sup>&</sup>lt;sup>12</sup> Scheiber, C. (2006) "Hard Coercion through Soft Law? The Case of the International Anti-Money Laundering Regime," *Paper presented at the annual meeting of the International Studies Association*, San Diego, 22 March 2006.

<sup>&</sup>lt;sup>13</sup> Martin Scheinin, former UN Special Rapporteur on Counter-terrorism and Human Rights, for example, described UN Security Council Resolution 1373 (which placed substantive counter-terrorism obligations on United Nations members after 9/11) in the following terms: "To put it bluntly, while international terrorism remains a very serious threat and constitutes a category of atrocious crime, it is not generally and on its own a permanent threat to the peace within the meaning of Article 39 of the Charter and does not justify exercise by the Security Council of supranational quasi-judicial sanctioning powers over individuals or of supranational legislative powers over Member States." See "Rapporteur Says Neither of Existing Regimes Has Proper Legal Basis; Committee Also Hears Experts on Freedom of Opinion; Human Rights and Corporations," Minutes of the Sixty-fifth General Assembly, Third Committee, 30th & 31st Meetings (AM & PM), available at: <a href="http://www.un.org/News/Press/docs/2010/gashc3988.doc.htm">http://www.un.org/News/Press/docs/2010/gashc3988.doc.htm</a>.

transparency movement, national policies, and the actions of the NPO sector itself. In this context, moves toward greater NPO transparency can be seen as part of a "re-questioning by society of the rights, roles and responsibilities of all institutions in the light of globalization." Campaigns for openness, transparency, and accountability have gained significant momentum over the past two decades. Freedom of Information laws providing access to information held by governments and public bodies have been adopted around the world (although standards in many countries are weak), transparency has become a central part of the anti-corruption agenda, and "whistle blowing" about misconduct in various institutions features frequently on the mainstream news. Industry lobbyists are now under increasing pressure to declare their interests and activities, and public accountability is seen as an increasingly important aspect of "corporate social responsibility."

This movement has already influenced the aid and philanthropic sectors, with governments and donors increasingly expected to "publish what they fund." Aid transparency is now seen as crucial to both anti-corruption and aid effectiveness (and is what led a former regional director of the World Bank to found the NGO *Transparency International* in the early 1990s). An *International Aid Transparency Initiative* was launched in 2008 to "bring together donors, partner countries and civil society to enhance aid effectiveness by improving transparency." <sup>16</sup>

Quite independently of the global transparency movement and counter-terrorist measures, many countries have long had dedicated laws and regulatory frameworks governing the activities of non-profit organizations. These regimes vary widely but share broadly the same objectives: to ensure that NPOs do not abuse their charitable and/or tax-exempt statuses and provide mechanisms for Trustees and Directors to be held liable for actions like fraud and damages to third parties. Some regimes also include mechanisms to ensure that non-profit organizations stick to their mandates and/or charitable purposes, particularly those governing the activities of international NGOs operating in foreign territories. NPOs (together with non-governmental organizations (NGOs) and civil society organizations (CSOs)) have augmented the legal obligations upon them with various internal regulations, accountability mechanisms, and through dialogues with governments and regulatory bodies.

It is in this self-regulatory context that NPOs have challenged attempts to impose top-down regimes such as the World Bank's 1997 "Draft Handbook on Good Practices for Laws Relating to NGOs." After consultation with the NPO sector and a concerted lobbying effort by a range of NGOs, the Bank eventually decided that the Draft Handbook was not an appropriate tool for it to use or advocate. However, as this report explains, in subsequently adopting and helping enforce the FATF Recommendations on money laundering and terrorist financing, the Bank was soon pressing for minimum standards for NPO regulation in countries across the globe (see Sections 3 and 4, below).

<sup>&</sup>lt;sup>14</sup> Kovach, H (2006) "Addressing Accountability at the Global Level: The Challenges Facing International NGOs" in Jordan, L. & van Tuijl, P. (eds) *NGO Accountability: Politics, Principles and Innovations*. London: Earthscan (pp. 195-210).

<sup>&</sup>lt;sup>15</sup> See for example "Publish What You Fund," *Global Campaign for Aid Transparency* website, available at: <a href="http://www.publishwhatyoufund.org/">http://www.publishwhatyoufund.org/</a>.

<sup>&</sup>lt;sup>16</sup> International Aid Transparency Initiative website, available at: http://www.aidtransparency.net/.

Significant pressure to hold NGOs more accountable for their actions also came from right-wing pressure groups and governments in the USA. This culminated in 2004 with the launch of NGOWatch, a joint initiative of the American Enterprise Institute for Public Policy and the Federalist Society for Law and Public Policy Studies (two of the most influential and well-funded "think tanks" then serving the Bush administration) that stemmed from an earlier conference on the "Growing Power of an Unelected Few." NGOWatch focuses overwhelmingly on those organizations that advocate "liberal" causes such as human rights, corporate accountability, and environmental protection.

It is important to recognise that regulatory frameworks can have both positive and negative impacts on the non-profit sector. On the one hand they may increase public and government confidence in NPOs by enhancing transparency and accountability, but on the other they can also exert both coercive and normative pressures that "constrain NGO behaviour by limiting their legal identities, permitted activities, and access to resources." States can also use regulation to make NGOs "behave in certain ways ... by incentivising positive behaviors (from the point of view of the state) and making illegal and punishing negative behaviors." Increased scrutiny and regulation around NGO activities in conflict zones or NPO engagement with "suspect communities," for example, can effectively introduce policing systems that – while clearly serving state counter-terrorism agendas – may also adversely constrain the "political space" in which these organizations work. Commentators have thus expressed great concern that "weaknesses in NGO accountability are being used as cover for political attacks against voices that certain interests wish to silence."

The discourse on NPO regulation thus strongly emphasizes the need to link frameworks for transparency and accountability to guarantees regarding freedom of expression and association. Experience suggests that states that fail to uphold human rights are much more likely to introduce or apply regulatory frameworks in a coercive or repressive manner than states with a strong human rights culture. According to a 2008 global study on the legal restrictions imposed on NPOs:

<sup>&</sup>lt;sup>17</sup> Charnovitz, S. (2006) "Accountability of Non-Governmental Organizations in Global Governance" in Jordan, L. & van Tuijl, P. (eds) *NGO Accountability: Politics, Principles and Innovations*. London: Earthscan (pp. 21-42).

<sup>&</sup>lt;sup>18</sup> "NGOs—The Growing Power of an Unelected Few," undated American Enterprise Institute Newsletter, available at: <a href="http://www.globalgovernancewatch.org/ngo-watch/">http://www.globalgovernancewatch.org/ngo-watch/</a>.

<sup>&</sup>lt;sup>19</sup> See NGOWATCH website, available at: http://www.aei.org/article/18081.

<sup>&</sup>lt;sup>20</sup> Bloodgood, E. A. and Tremblay-Boire, J. (2010), "NGO Responses to Counterterrorism Regulations After September 11th" in *International Journal of Not-for-Profit Law*, vol. 12 no. 4, available at: http://www.icnl.org/knowledge/ijnl/vol12iss4/special 1.htm.

<sup>&</sup>lt;sup>21</sup> Edwards M. (2006) Foreword to Jordan, L. & van Tuijl, P. (eds) *NGO Accountability: Politics, Principles and Innovations*. London: Earthscan (pp. vii-ix).

<sup>&</sup>lt;sup>22</sup> Jordan, L. & van Tuijl, P. (2006) "Rights and Responsibilities in the Political Landscape of NGO Accountability: Introduction and Overview" in Jordan, L. & van Tuijl, P. (eds) *NGO Accountability: Politics, Principles and Innovations*. London: Earthscan (pp. 3-20). As the authors explain, "an NGO will be in a much better position to address accountability demands in an environment that is free, democratic and conducive to civic action, as opposed to a situation in which an authoritarian regime is repressing the basic freedoms of association, assembly and expression. Similarly, myriad issues arise around an NGO's responsibility when it operates in an environment where democratic institutions and practices are not fully formed. NGO accountability thus inevitably leads to discussing issues of human rights and democracy, not merely from a conceptual perspective, but as a basic human

[M]any regimes still employ standard forms of repression, from activists' imprisonment and organizational harassment to disappearances and executions. But in other states – principally, but not exclusively authoritarian or hybrid regimes – these standard techniques are often complemented or pre-empted by more sophisticated measures, including legal or quasi-legal obstacles [...] subtle governmental efforts to restrict the space in which civil society organizations ("CSOs") – especially democracy assistance groups – operate. <sup>23</sup>

As a result, civil society "groups around the world face unprecedented assaults from authoritarian policies and governments on their autonomy, ability to operate, and right to receive international assistance." Another report on global NPO regulation, published in 2010, found that civil society operates in restrictive environments "due to harsh government legislation" in as many as 90 countries. <sup>24</sup> It is with this concern in mind that this report approaches the FATF's approach to the non-profit sector.

#### 2 The Financial Action Task Force: structure, mandate, and activities

This section examines the history and origins of the G7/8's Financial Action Task Force and its subsequent development into a global law enforcement, policy-making, and compliance body. It looks at the structure, mandate, and powers of the FATF in respect to money laundering and terrorist financing, and the mechanisms it uses to ensure compliance among its members. This analysis highlights the lack of political and democratic accountability around the FATF and the failure to consult non-profit organizations on recommendations that affect them.

#### 2.1 Origins and development of the FATF

The decision to establish the Financial Action Task Force (also known as *Groupe d'Action Financière* (GAFI)) was taken at the Group of 7 Summit (G7) in Paris in 1989. The G7 noted that the drug problem had "reached devastating proportions" and stressed "the urgent need for decisive action, both on a national and an international basis." The G7 Resolution included measures to strengthen international cooperation in the War on Drugs, including ratification and implementation of the 1988 "Vienna Convention" on illicit traffic in narcotic drugs and psychotropic substances and the creation of "a financial action task force from Summit participants and other countries interested in these problems." The mandate of the Task Force was "to assess the results of cooperation already undertaken in order to prevent the utilization of the banking system and financial institutions for the purpose of money laundering, and to

condition that either allows or prohibits individuals from associating with each other to promote their legitimate interests" (page 5).

<sup>&</sup>lt;sup>23</sup> International Center for Not-for-Profit Law and World Movement for Democracy (2008) *Defending Civil Society*, available at: <a href="http://www.wmd.org/projects/defending-civil-society/executive-summary">http://www.wmd.org/projects/defending-civil-society/executive-summary</a>.

<sup>&</sup>lt;sup>24</sup> Tiwana, M. and Belay, N (2010), *Civil Society: The Clampdown is Real - Global Trends 2009-2010*, CIVICUS World Alliance for Citizen Participation, available at: <a href="http://civicus.org/news-and-resources/reports-and-publications/234-civil-society-the-clamp-down-is-real">http://civicus.org/news-and-resources/reports-and-publications/234-civil-society-the-clamp-down-is-real</a>.

<sup>&</sup>lt;sup>25</sup> The G7 countries are Canada, France, Germany, Italy, Japan, UK, and USA. Following the inclusion of Russia in 1994 the group met as the P8 until 1997, when Russia formally joined and the G7 became the G8.

consider additional preventive efforts in this field, including the adaptation of the legal and regulatory systems so as to enhance multilateral judicial assistance."<sup>26</sup>

The G7 countries, together with the European Commission (also represented on the G7/8) and another eight EU member states, convened the FATF and instructed it to examine money laundering techniques and trends, to review national and international counter measures, and to develop a comprehensive framework to combat money laundering. This was delivered in April 1990, less than a year after the FATF's creation, via a set of 40 detailed recommendations. In 2001, following the 9/11 terrorist attacks, the development of standards in the fight against terrorist financing was added to the FATF's mandate. An additional eight "Special Recommendations" were produced shortly after, with a ninth following in 2004.

During 1991 and 1992, the FATF expanded its membership from 16 to 28 members. Between 2000 and 2003 it grew to 33 members, and between 2007 and 2010 it expanded to its present membership of 36. This includes 34 countries – the original "EU15" member states<sup>27</sup> plus Argentina, Australia, Brazil, Canada, China (and Hong Kong), Iceland, India, Japan, Mexico, New Zealand, Norway, Russia, Singapore, South Africa, South Korea, Switzerland, Turkey, and USA – together with two regional bodies: the European Commission and the Gulf Cooperation Council.<sup>28</sup> Some of these countries also participate in regional FATF formations (see further below). Twenty-three further bodies have "observer status" at the FATF including the OECD, IMF, World Bank, regional development banks, United Nations law enforcement bodies such as UNODC, UNCTC and 1267 [Terrorist Sanctions] Committee, INTERPOL and the World Customs Organisation, and international "umbrella organizations" dealing with the regulation of financial services.<sup>29</sup> No non-governmental organizations have observer status at the FATF.

In addition to the 36-member FATF, eight further intergovernmental bodies replicate the work of FATF and enforce its recommendations on a regional basis. These are:

- APG Asia/Pacific Group on Money Laundering established: 1997 | HQ: Sydney, Australia | member countries: 40<sup>30</sup>
- CFATF Caribbean Financial Action Task Force established: 1996 | HQ: Port of Spain, Trinidad & Tobago | member countries: 29<sup>31</sup>
- EAG Eurasian Group on money laundering and terrorist financing established: 2004 | HQ: Moscow, Russia | member countries: 8<sup>32</sup>

<sup>&</sup>lt;sup>26</sup> "Summit Declaration," *G7 meeting*, 14-16 July 1989, Paris, available at: http://www.g8.utoronto.ca/summit/1989paris/communique/index.html.

<sup>&</sup>lt;sup>27</sup> The "EU15" consisted of Belgium, France, Germany, Italy, Luxembourg, Netherlands, Ireland, Denmark, UK, Greece, Portugal, Spain, Austria, Sweden, and Finland.

<sup>&</sup>lt;sup>28</sup> The Gulf Cooperation Council members are Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, and United Arab Emirates.

<sup>&</sup>lt;sup>29</sup> For a full list see "Members and Observers," *FATF-GAFI* website, available at: <a href="http://www.fatf-gafi.org/pages/0,3417,en\_32250379\_32236869\_1\_1\_1\_1\_1\_1,00.html">http://www.fatf-gafi.org/pages/0,3417,en\_32250379\_32236869\_1\_1\_1\_1\_1\_1,00.html</a>.

<sup>&</sup>lt;sup>30</sup> See *Asia/Pacific Group on Money Laundering* website, available at: http://www.apgml.org/.

<sup>&</sup>lt;sup>31</sup> See Caribbean Financial Action Task Force website, available at: http://www.cfatf-gafic.org/.

- ESAAMLG Eastern and Southern Africa Anti-Money Laundering Group established: 1999 | HQ: Dar es Salaam, Tanzania | member countries: 14<sup>33</sup>
- GAFISUD Financial Action Task Force on Money Laundering in South America
   established: 2000 | HQ: Buenos Aires, Argentina | member countries: 12<sup>34</sup>
- GIABA Inter Governmental Action Group against Money Laundering in West Africa established: 1999 | HQ: Dakar, Senegal | member countries: 15<sup>35</sup>
- MENAFATF Middle East and North Africa Financial Action Task Force established: 2004 | HQ: Manama, Bahrain | member countries: 18<sup>36</sup>
- MONEYVAL Council of Europe Committee of Experts on the Evaluation of Anti-Money Laundering Measures and the Financing of Terrorism established: 1997 | HQ: Strasbourg, France | member countries: 29<sup>37</sup>

Taken together, the FATF and its regional bodies now cover more than 180 jurisdictions, all of which have committed themselves at ministerial level to implementing FATF standards and having their systems assessed through peer-review mechanisms.

#### 2.2 The FATF Recommendations

The 40 FATF recommendations on money laundering and the nine FATF Special Recommendations on Terrorist Financing provide for a comprehensive global enforcement regime. Like international conventions, they are intended to be implemented at the national level through legislation and other legally binding measures while allowing states a degree of flexibility according to their particular circumstances and constitutional frameworks. The 40 FATF recommendations of 1990 (as amended in 1996 and 2003) require states to, *inter alia*,

- implement international conventions on money laundering and organized crime;
- criminalize money laundering and enable authorities to confiscate the proceeds of money laundering;
- implement customer due diligence (e.g., identity verification), record-keeping, and suspicious transaction reporting requirements for financial institutions and designated non-financial businesses and professions;

<sup>&</sup>lt;sup>32</sup> See *Eurasian Group on money laundering and terrorist financing* website, available at: <a href="http://www.eurasiangroup.org/">http://www.eurasiangroup.org/</a>.

<sup>&</sup>lt;sup>33</sup> See *Eastern and Southern Africa Anti-Money Laundering Group* website, available at: <a href="http://www.esaamlg.org/">http://www.esaamlg.org/</a>.

<sup>&</sup>lt;sup>34</sup> See *Financial Action Task Force on Money Laundering in South America* website, available at: http://www.gafisud.info/.

<sup>&</sup>lt;sup>35</sup> See *Inter Governmental Action Group against Money Laundering in West Africa* website, available at: http://www.giaba.org/.

<sup>&</sup>lt;sup>36</sup> See *Middle East and North Africa Financial Action Task Force* website, available at: <a href="http://www.menafatf.org/">http://www.menafatf.org/</a>.

<sup>&</sup>lt;sup>37</sup> See Council of Europe Committee of Experts on the Evaluation of Anti-Money Laundering Measures and the Financing of Terrorism website, available at: http://www.coe.int/moneyval.

- establish data retention regimes of at least five years for all financial transaction records (both domestic and international) and "disclosure regimes" for "suspicious financial transactions";
- establish a Financial Intelligence Unit to receive and disseminate suspicious transaction reports;
- cooperate internationally in investigating and prosecuting money laundering.

The FATF issued eight Special Recommendations on Terrorist Financing in October 2001 and a ninth Special Recommendation in October 2004, requiring states to, *inter alia*,

- implement international conventions and Security Council resolutions on terrorist financing;
- criminalize terrorist financing and enable authorities to freeze and confiscate assets being used for terrorist financing;
- cooperate in international terrorism investigations and prosecutions;
- extend disclosure regimes and due diligence obligations to alternative remittance systems, wire transfers, and individuals taking cash across borders;
- review the adequacy of laws and regulations that relate to entities that can be abused for the financing of terrorism, e.g., non-profit organizations.

The development and implementation of these rules is discussed in more detail in the following sections of this report.

#### 2.3 Structure, mandate, and powers

The FATF is based at but ostensibly independent of the Organisation for Economic Cooperation and Development (OECD) in Paris, an intergovernmental body created in 1961 by 20 western nations with "a commitment to democratic government and the market economy." Unlike most intergovernmental bodies, the FATF is not regulated by any international Treaty or Convention. In its own words: "The FATF does not have a tightly defined constitution." Given the FATF now has a clear, global policy-making role (and indeed describes itself as a "policy-making body"), this poses an important challenge in terms of accountability. The FATF states that it is "accountable to the Ministers of its membership" but in the absence of publicly agreed rules on, for example, decision-making, openness and transparency, access to information, budgetary scrutiny, parliamentary control, or oversight mechanisms, the organization can only claim to be democratically accountable in the narrowest sense. While the FATF has a fairly proactive publication policy, and much information about its work can be found on its website, there can be little doubt that, as Professor Peter Alldridge, Head of the School of Law at

<sup>&</sup>lt;sup>38</sup> See *Organisation for Economic Co-operation and Development* website, available at: <a href="http://www.oecd.org/">http://www.oecd.org/</a>.

<sup>&</sup>lt;sup>39</sup> "About the FATF," *FATF-GAFI* website, available at: <a href="http://www.fatf-gafi.org/pages/0,3417,en\_32250379\_32236836\_1\_1\_1\_1\_1\_1,00.html">http://www.fatf-gafi.org/pages/0,3417,en\_32250379\_32236836\_1\_1\_1\_1\_1\_1,00.html</a>

<sup>&</sup>lt;sup>40</sup> See *FATF-GAFI* website, available at: http://www.fatf-gafi.org/.

University of London has argued, FATF decision-making structures are "insufficiently transparent to warrant their own uncritical acceptance." <sup>41</sup>

In addition to the permanent secretariat in Paris, the work of the FATF is driven by a seven-member Steering Group and a plenary. The plenary is chaired by a Presidency drawn from the FATF membership, supported by a vice-president, both of which rotate on an annual basis. The Steering Group, which is described as "an advisory body for the President," includes the past, present, and future presidencies. The other four members are unknown. Apart from a commitment to take into account the "geography and size of the FATF," there are no evident rules governing the election, mandate, or structure of the Steering Group. <sup>42</sup> The author of this report requested further information about the composition and functioning of the Steering Group from the FATF Secretariat, but the request was refused. In the absence of a formal framework governing the activities and transparency of the FATF, there is no formal mechanism to challenge this kind of secrecy.

The current mandate for the FATF covers the period 2004-2012.<sup>43</sup> Following a ministerial level mid-term review in 2008, the FATF mandate was revised and expanded.<sup>44</sup> According to the 2004 mandate, the FATF should, *inter alia*:

- establish international standards for combating money laundering and terrorist financing;
- ensure that members and non-members adopt relevant legislation against money laundering and terrorism, including implementation of the 40+9 Recommendations "in their entirety and in an effective manner" (through both mutual evaluations/peer reviews and self-assessment of compliance);
- enhance the relationship between FATF and FATF-style regional bodies, the Offshore Group of Banking Supervisors (OGBS), and non-member countries;
- intensify the study of the techniques and trends in money laundering and terrorist financing;
- further develop outreach mechanisms, including to parties affected by the FATF's standards, e.g., financial institutions and certain non-financial businesses and professions.

The revised mandate, agreed in 2008, added the following competences:

• intensify its surveillance of systemic criminal and terrorist financing risks to enhance its ability to identify, prioritize, and act on these threats;

<sup>&</sup>lt;sup>41</sup> House of Lords European Union Committee (2009) *Nineteenth Report, Session 2008-09, Money laundering and the financing of terrorism*, available at: http://www.publications.parliament.uk/pa/ld200809/ldselect/ldeucom/132/13205.htm#a16 (see paragraph 27).

<sup>&</sup>lt;sup>42</sup> "FATF Revised Mandate 2008-2012," *Financial Action Task Force*, available at: <a href="http://www.fatf-gafi.org/dataoecd/3/32/40433653.pdf">http://www.fatf-gafi.org/dataoecd/3/32/40433653.pdf</a>.

<sup>&</sup>lt;sup>43</sup> "Mandate for the Future of the FATF (September 2004 – December 2012)," *Financial Action Task Force*, available at: <a href="http://www.fatf-gafi.org/dataoecd/14/60/36309648.pdf">http://www.fatf-gafi.org/dataoecd/14/60/36309648.pdf</a>.

<sup>&</sup>lt;sup>44</sup> "FATF Revised Mandate 2008-2012," *Financial Action Task Force*, available at: <a href="http://www.fatf-gafi.org/dataoecd/3/32/40433653.pdf">http://www.fatf-gafi.org/dataoecd/3/32/40433653.pdf</a>.

- identify and respond to new threats, including "high-risk jurisdictions";
- limited expansions of its field of action where it has a particular additional contribution to make.

Crucially, the revised 2008 mandate removed the onus on the FATF to consult with those non-financial businesses and professions affected by its standards. Instead, the FATF will simply "deepen its engagement with the private sector." This is particularly problematic in terms of the imposition of standards by the FATF affecting the non-profit sector, discussed in Section 4 (below). If such requirements are to be credible, effective, and proportionate, then the regular dialogue that takes place between the FATF and the financial sector must be extended to NPOs and other stakeholders from civil society.

The latest periodic review of the FATF requirements was launched in October 2010, with requests for submissions from interested parties. The review was based on 55 questions in a 521-page document, but there was no mention of Special Recommendation VIII on the non-profit sector. As a result, NPOs were effectively excluded from the review process. The review was completed in February 2012. While the text and interpretation of SR VIII were not amended, the nine Special Recommendations on terrorist financing were integrated into the 40 earlier Recommendations on money laundering, with the result that Special Recommendation VIII becomes Recommendation 8.

#### 2.4 Compliance mechanisms

The FATF is both a global policy-making and enforcement body; it sets global standards and uses several compliance mechanisms to ensure that they are implemented. One mechanism is the "mutual evaluation" process, under which countries are "peer-reviewed" and assessed for compliance with the 40 + 9 FATF Recommendations by teams of inspectors from IGOs and neighboring states. A second mechanism is the list of "Non-Cooperative Countries or Territories" (NCCTs), a "blacklist" of failing states in respect to the global fight against money laundering and terrorist financing. The FATF also indirectly encourages compliance through the publication of best practices guidance on the implementation of specific recommendations.<sup>47</sup>

By 2001, 23 countries and territories had been designated as "non-cooperative" and placed on the FATF blacklist. <sup>48</sup> The FATF hoped that other jurisdictions and financial sectors would take appropriate action to protect themselves from the risks posed by these countries, and that "publicly pointing out problems ... followed by a close engagement with affected jurisdictions [would] be highly effective in further stimulating and accelerating national

<sup>&</sup>lt;sup>45</sup> "Consultation on Proposed Changes to the FATF Standards: Compilation of Responses from NGOs and Individuals," *Financial Action Task Force*, available at: http://www.fatf-gafi.org/dataoecd/41/32/47257330.pdf

<sup>&</sup>lt;sup>46</sup> For an explanation of the new numbering system, see pp. 4-5, FATF (2012) *International Standards on Combating Money Laundering and the Financing of Terrorism and Proliferation: The FATF Recommendations*, available at: http://www.fatf-gafi.org/dataoecd/49/29/49684543.pdf

<sup>&</sup>lt;sup>47</sup> "Publications & Documents : Best Practices," *FATF-GAFI* website, available at: <a href="http://www.fatf-gafi.org/findDocument/0,3770,en/32250379/32236920/1/43383774/1/1/1,00.html">http://www.fatf-gafi.org/findDocument/0,3770,en/32250379/32236920/1/43383774/1/1/1,00.html</a>.

<sup>&</sup>lt;sup>48</sup> The 23 countries were The Bahamas, Cayman Islands, Cook Islands, Dominica, Israel, Lebanon, Liechtenstein, Marshall Islands, Nauru, Niue, Panama, Philippines, Russian Federation, Saint Kitts and Nevis, Saint Vincent and the Grenadines, Egypt, Grenada, Guatemala, Hungary, Indonesia, Burma, Nigeria, and Ukraine.

compliance with the standards." By 2006 this strategy had been largely successful in FATF terms, and only Burma and Nigeria formally remained on the list, until they too were removed. The FATF continued to issue public statements on "countries of concern" and currently lists Iran and North Korea as "high risk and non-cooperative jurisdictions." <sup>50</sup>

The FATF's mutual evaluation/peer-review process is designed to "assess whether the necessary laws, regulations or other measures required under the new standards are in force, that there has been a full and proper implementation of all necessary measures and that the system in place is effective."<sup>51</sup> Self-assessment questionnaires are sent to the state being evaluated and then followed up by inspection teams composed of FATF, World Bank, and IMF officials together with experts from national experts on money laundering and terrorist financing (typically ministry officials, law enforcement specialists, and prosecutors from other states).<sup>52</sup> Participation in inspection teams may also be extended, on a reciprocal basis, to experts from other observers that are conducting assessments (observers from bodies like the UN Counter-Terrorism Executive Directorate may also be considered "on an exceptional basis").<sup>53</sup>

The mutual evaluation process is crucial because it *de facto* extends the FATF recommendations by imposing extraordinarily detailed guidance – more than 250 criteria – on how states should comply with those recommendations (see further the guidance on FATF SR VIII in Section 4, below).<sup>54</sup> On the basis of their evaluation, the FATF inspection team makes detailed proposals on the measures the evaluated state should implement in order to fully comply with the 40 + 9 FATF recommendations. Under the current, third round of mutual evaluations. countries are required to provide a progress report 12 months after the adoption of their mutual evaluation report, based on a questionnaire prepared by the FATF Secretariat. Such reports are subject to routine updates every two years between evaluation rounds, and FATF and national experts are available to advise states on reforms. This continued cycle of review, assessment, and guidance emerges as a powerful force for imposing new standards of "global governance."

<sup>&</sup>lt;sup>49</sup> "Improving Compliance with the International Standards," *FATF-GAFI* website, available at: http://www.fatf-gafi.org/document/0/0,3746,en 32250379 32236879 44228352 1 1 1 1,00.html.

<sup>&</sup>lt;sup>50</sup> Since 2009 the FATF has issued statements noting concerns and encouraging greater compliance by Iran, Pakistan, Turkmenistan, Uzbekistan, North Korea, São Tomé, and Príncipe. Only Iran and North Korea are currently listed as "High risk and non-cooperative jurisdictions" in "FATF Statement, 25 February 2011," Financial Action Task Force, available at: http://www.fatf-

gafi.org/document/11/0.3746.en 32250379 32236992 47221771 1 1 1 1.00.html.

<sup>51 &</sup>quot;Mutual Evaluations Programme," FATF-GAFI website, available at: http://www.fatfgafi.org/pages/0,3417,en 32250379 32236982 1 1 1 1 1.00.html.

<sup>&</sup>lt;sup>52</sup> "AML/CFT Evaluations and Assessments: Handbook for Countries and Assessors," Financial Action Task Force Reference Document, April 2009, available at: http://www.fatf-gafi.org/dataoecd/7/42/38896285.pdf.

<sup>53 &</sup>quot;Third Round of AML/CFT Mutual Evaluations: Process and Procedures," Financial Action Task Force Reference Document, October 2009, available at: http://www.fatf-gafi.org/dataoecd/20/14/41563294.pdf, See also "Methodology for Assessing Compliance with the FATF 40 Recommendations and the FATF 9 Special Recommendations," Financial Action Task Force Reference Document, 27 February 2004 (Updated as of February 2009), available at: http://www.fatf-gafi.org/dataoecd/16/54/40339628.pdf.

<sup>&</sup>lt;sup>54</sup> "AML/CFT Evaluations and Assessments: Handbook for Countries and Assessors," Financial Action Task Force Reference Document, April 2009, available at: http://www.fatf-gafi.org/dataoecd/7/42/38896285.pdf.

#### 3 The FATF global enforcement regime

This section examines the development and implementation of the FATF's recommendations and the way in which they have been tied in to the broader international counter-terrorism and global governance agendas. It shows how a series of decisions adopted in the six weeks after 9/11 had profound implications in terms of globalizing the FATF regime and extending its mandate to counter-terrorism and regulations governing non-profit organizations. These decisions have in turn had a significant effect on the international development and "global governance" agendas.

#### 3.1 Surveillance, data retention, and disclosure regimes

The FATF's 40 recommendations on countering money laundering, adopted in 1990, address national criminal justice systems and law enforcement powers, surveillance and regulation of the financial services industry, and international cooperation. In respect to surveillance of the financial system – which has significant implications for all who avail themselves of financial services – the key FATF recommendations are those on data retention and disclosure regimes. Specifically, Recommendation 4 requires financial institutions and other businesses and professions to take pre-emptive action to prevent money laundering (later extended to terrorist financing) and requires states to ensure that "financial institution secrecy laws do not inhibit implementation of the FATF Recommendations"; Recommendations 5-12 impose "customer due diligence and record-keeping" obligations on financial institutions, intermediaries and other designated non-financial businesses and professions, requiring the keeping of accounts and transactional records for at least five years; and Recommendations 13-16 require states to introduce legal obligations on financial institutions to report "suspicious" financial transactions to the appropriate authorities (while not disclosing such reports to those they concern). <sup>55</sup>

The way in which the EU has incorporated the FATF Recommendations into its legal order is demonstrative of their impact. The 1991 Directive (91/308/EC) assumes that any unexplained transaction of €15,000 or more (or several transactions totalling this amount that seem to be linked) is "suspicious" and obliges member states to ensure that the employees of credit and financial institutions:

cooperate fully with the authorities... by informing [them], on their own initiative, of any fact which might be an indication of money laundering [and] by furnishing those authorities, at their request, with all necessary information.<sup>56</sup>

While the Directive concerned "money laundering," states were free to develop policies that would allow "this information ... [to] ... be used for other purposes." In applying the legislation, the UK went as far as creating a criminal offense of *failing to disclose* a potentially

<sup>&</sup>lt;sup>55</sup> "FATF 40 Recommendations," *Financial Action Task Force Reference Standards*, October 2003 (incorporating all subsequent amendments until October 2004), available at: <a href="http://www.fatf-gafi.org/dataoecd/7/40/34849567.PDF">http://www.fatf-gafi.org/dataoecd/7/40/34849567.PDF</a>.

<sup>&</sup>lt;sup>56</sup> EU Council Directive 91/308/EEC of 10 June 1991 on prevention of the use of the financial system for the purpose of money laundering Directive 91/308/EC, available at: <a href="http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:31991L0308:EN:NOT">http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:31991L0308:EN:NOT</a>

suspicious transaction, which is punishable by up to five years imprisonment.<sup>57</sup> In accordance with the FATF's recommendations, the scope of the EU's anti-money laundering regime was later extended from financial institutions to auditors, accountants, tax advisers, estate agents, lawyers and notaries, dealers in high-value goods, and casinos (Directive 2001/97/EC),<sup>58</sup> then to all cash purchases over €15,000 (Directive 2005/60/EC),<sup>59</sup> then to persons entering or leaving the EU with cash amounts of €10,000 or more (Regulation 1889/2005/EC),<sup>60</sup> and then to all wire transfers (Regulation 1781/2006/EC).<sup>61</sup> All are now subject to suspicion, proactive disclosure, and *post hoc* surveillance.

Another important FATF Recommendation concerns the establishment of Financial Intelligence Units (FIUs) to process Suspicious Transactional Reports (STRs, also known as Suspicious Activity Reports (SARs)) and assist police investigations requiring financial information. Specifically, Recommendation 26 requires the establishment of dedicated police intelligence units for the purposes of:

receiving (and, as permitted, requesting), analysis and dissemination of STR and other information regarding potential money laundering or terrorist financing. The FIU should have access, directly or indirectly, on a timely basis to the financial, administrative and law enforcement information that it requires to properly undertake its functions, including the analysis of STRs. <sup>62</sup>

The first FIUs were established in the early 1990s. In 1995, on the initiative of the U.S. and Belgian FIUs, the "Egmont Group of FIUs" was established as an "informal" organization for the "stimulation of international cooperation," including "information exchange, training and the sharing of expertise." The Egmont Group now has 116 members and a dedicated International Secretariat in Toronto, established in 2008. The EU also has its own dedicated rules

<sup>&</sup>lt;sup>57</sup> Actual knowledge or suspicion on the part of the "non-disclosee" is not required, nor apparently need it be proved that actual money laundering took place. See Murphy, P. (2004) *Blackstone's Criminal Practice*. Oxford: Oxford University Press, page 835.

<sup>&</sup>lt;sup>58</sup> EU Directive 2001/97/EC of the European Parliament and of the Council of 4 December 2001 amending Council Directive 91/308/EEC on prevention of the use of the financial system for the purpose of money laundering, available at: <a href="http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32001L0097:EN:NOT">http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32001L0097:EN:NOT</a>.

<sup>&</sup>lt;sup>59</sup> EU Directive 2005/60/EC of the European Parliament and of the Council of 26 October 2005 on the prevention of the use of the financial system for the purpose of money laundering and terrorist financing, available at: <a href="http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32005L0060:EN:NOT">http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32005L0060:EN:NOT</a>.

<sup>&</sup>lt;sup>60</sup> Regulation 1889/2005/EC of the European Parliament and of the Council of 26 October 2005 on controls of cash entering or leaving the Community, available at: <a href="http://eur-lex.europa.eu/LexUriServ/site/en/oj/2005/1">http://eur-lex.europa.eu/LexUriServ/site/en/oj/2005/1</a> 309/1 30920051125en00090012.pdf.

<sup>&</sup>lt;sup>61</sup> Regulation (EC) No 1781/2006 of the European Parliament and of the Council of 15 November 2006 on information on the payer accompanying transfers of funds, available at: <a href="http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32006R1781:EN:NOT">http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32006R1781:EN:NOT</a>.

<sup>&</sup>lt;sup>62</sup> "FATF Recommendation 26: Competent authorities, their powers and resources," *FATF-GAFI* website, available at: <a href="http://www.fatf-gafi.org/document/44/0,3746,en">http://www.fatf-gafi.org/document/44/0,3746,en</a> 32250379 32236920 43730156 1 1 1 1,00.html

<sup>&</sup>lt;sup>63</sup> The Egmont Group took its name from the Egmont Arenberg Palace in Brussels, where the group first met. For more information see *Egmont Group of Financial Intelligence Units* website, available at: <a href="http://www.egmontgroup.org/">http://www.egmontgroup.org/</a> and International Monetary Fund and World Bank (2004) *Financial Intelligence Units: An Overview.* Washington: IMF, available at: <a href="http://www.justice.gov.il/NR/rdonlyres/3DAC2825-5A9F-46C2-94C2-6199EEDB20FA/7885/FIUHandbook\_English.pdf">http://www.justice.gov.il/NR/rdonlyres/3DAC2825-5A9F-46C2-94C2-6199EEDB20FA/7885/FIUHandbook\_English.pdf</a>.

on FIUs, adopted in 2000 (Decision 2000/642/JHA), which oblige member states to "ensure" that their FIUs "exchange, spontaneously or on request ... any information that may be relevant" to another state. <sup>64</sup> A dedicated "EU Financial Intelligence Units Platform" was established by the European Commission in 2006 to "facilitate cooperation among the FIUs," again on an expressly "informal" footing. <sup>65</sup>

Taken together, the overall effect of the 40 FATF recommendations has been to reverse the long-established principle of secrecy in financial transactions and introduce a much broader framework for the surveillance of financial systems. The lack of regulation of organizations like the Egmont Group and the EU Platform of FIUs raises substantial concerns about data protection, accountability, and democratic control. According to the Serious Organised Crime Agency, which houses the UK's FIU, more than 200,000 Suspicious Activity Reports (SARs) are received every year. In 2009 the UK House of Lords called on the Information Commissioner to "review and report on the operation and use of the ELMER database [of SARs]" and "consider in particular whether the rules for the retention of data are compatible with the jurisprudence of the European Court of Human Rights."

The question of what happens to the mountain of data generated by the FATF retention and disclosure regimes is a crucial human rights matter. While the FATF has mandated an elaborate surveillance and reporting system, it has not addressed issues such as privacy, data protection, and non-discrimination at all. States should of course ensure that national laws and policies implementing international standards comply with relevant international human rights laws, but a lack of scrutiny and understanding about financial surveillance coupled with an absence of guidance or best practice from the FATF renders substantial violations of the right to privacy much more likely. International jurisprudence requires all surveillance systems to be prescribed by law, to be proportionate to the need they purport to address, and to be subject to adequate judicial control.<sup>68</sup> Data protection convention further requires that personal data should only be collected and retained where strictly necessary, that access to that data should be kept to a minimum, and that data should only be used for the purpose for which it was initially collected.<sup>69</sup> Furthermore, individuals should be able to access their data files (subject to limited exceptions) and have recourse to mechanisms that provide for the correction or deletion of

<sup>&</sup>lt;sup>64</sup> EU Council Decision of 17 October 2000 concerning arrangements for cooperation between financial intelligence units of the Member States in respect of exchanging information (2000/642/JHA), available at: <a href="http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32000D0642:EN:HTML">http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32000D0642:EN:HTML</a>.

<sup>&</sup>lt;sup>65</sup> "Financial Crime," *European Commission* website, available at: <a href="http://ec.europa.eu/internal">http://ec.europa.eu/internal</a> market/company/financial-crime/index en.htm.

<sup>&</sup>lt;sup>66</sup> "The UK Financial Intelligence Unit," *Serious Organised Crime Agency* website, available at: <a href="http://www.soca.gov.uk/about-soca/the-uk-financial-intelligence-unit">http://www.soca.gov.uk/about-soca/the-uk-financial-intelligence-unit</a>.

<sup>&</sup>lt;sup>67</sup> House of Lords European Union Committee (2009) *Nineteenth Report, Session 2008-09, Money laundering and the financing of terrorism*, available at: <a href="http://www.publications.parliament.uk/pa/ld200809/ldselect/ldeucom/132/13209.htm#a75">http://www.publications.parliament.uk/pa/ld200809/ldselect/ldeucom/132/13209.htm#a75</a> (see paragraph 288).

<sup>&</sup>lt;sup>68</sup> Rapporteur on the promotion and protection of human rights and fundamental freedoms while countering terrorism (2009) *Report on the right to privacy* (p. 2). Available at: http://www2.ohchr.org/english/bodies/hrcouncil/docs/13session/A-HRC-13-37.pdf.

<sup>&</sup>lt;sup>69</sup> Council of Europe Commissioner for Human Rights (2008) *Protecting the right to privacy in the fight against terrorism*. CommDH/IssuePaper(2008)3 available at: http://www.coe.int/t/commissioner/News/2008/081204counterterrorism en.asp.

incorrect data and damages claims where data has been used unlawfully. There should also be specific rules covering the onward exchange of data with external agencies and third states.

The FATF has failed to issue guidance on any of these issues. This is problematic because even countries with long traditions of data protection and relatively high levels of privacy protection have failed to ensure that their post-9/11 surveillance systems comply with international law. These problems are only likely to be amplified in countries with much weaker levels of human rights protection.

#### **3.2** From money laundering to counter-terrorism

The atrocities of 9/11 galvanized a host of intergovernmental bodies into taking decisive action in the field of counter-terrorism. Measures were rapidly adopted in quick succession across a host of intergovernmental fora. These measures were, however, more than a knee-jerk reaction to 9/11; they had long been on the agenda of powerful countries and IGOs.

The G7 began pursuing "measures aimed at depriving terrorists of their sources of finance" in 1995 in response to events including the Tokyo subway attacks, the hostage crisis in Budennovsk, the bombing campaigns in France (by GIA) and Spain (by ETA), the assassination of Yitzhak Rabin, and the bombings at the U.S. military training center in Riyadh and the Egyptian Embassy in Islamabad. It encouraged all states to "take action in cooperation with other States, to prevent terrorists from raising funds that in any way support terrorist activities and explore the means of tracking and freezing assets used by terrorist groups." The following year, the G7 asserted that NGOs were being used for terrorist financing and called for action to:

counteract, through appropriate domestic measures, the financing of terrorists and terrorist organizations, whether such financing is direct or indirect through organizations which also have, or claim to have charitable, social or cultural goals, or which are also engaged in unlawful activities such as illicit arms trafficking, drug dealing, and racketeering [emphasis added].<sup>71</sup>

A year later, in 1997, an identical provision appeared in a Resolution of the United Nations General Assembly. The "domestic measures" demanded by the G7 and now the UN included "monitoring and control of cash transfers and bank disclosure procedures" and "regulatory measures in order to prevent movements of funds suspected to be intended for terrorist organizations." These resolutions paved the way for the UN Convention on the Suppression of Terrorist Financing, proposed by France in December 1998 and adopted a year later. States party to the Convention must criminalize the financing of terrorist activities, freeze and seize funds intended for this purpose, and cooperate in international terrorism

<sup>&</sup>lt;sup>70</sup> "Ottawa Ministerial Declaration on Countering Terrorism," *G8 Ottawa Ministerial Meeting on Terrorism*, 12 December 1995, available at: <a href="http://www.g8.utoronto.ca/terrorism/terror96.htm">http://www.g8.utoronto.ca/terrorism/terror96.htm</a>.

<sup>&</sup>lt;sup>71</sup> "Agreement on 25 Measures," *G8 Ministerial Conference on Terrorism*, Paris, 30 July 1996, available at: <a href="http://www.g8.utoronto.ca/terrorism/terror25.htm">http://www.g8.utoronto.ca/terrorism/terror25.htm</a>.

<sup>&</sup>lt;sup>72</sup> "Measures to eliminate international terrorism," *United Nations General Assembly Resolution* (A/RES/51/210), 88th plenary meeting, 17 December 1996, available at: http://www.un.org/documents/ga/res/51/a51r210.htm.

investigations.<sup>73</sup> These provisions were *de facto* extended to transnational organized crime in the UN Convention on that subject adopted in November 2000.<sup>74</sup>

The USA was also pushing strongly for global standards. Its "National Money Laundering Strategy" of 1999 contained six Objectives and 27 Action Items to strengthen international cooperation, including universal implementation of the FATF 40 recommendations; the development of FATF-style regional bodies; putting counter-money laundering issues on the international financial agenda; expanding membership of the Egmont Group of financial intelligence units; enhancing cross-border judicial cooperation and the exchange of law enforcement information; urging the G7 nations to harmonize rules relating to wire transfers; and enhancing understanding of alternative remittance systems. <sup>75</sup>

Where the UN Terrorist Financing Convention introduced substantive obligations on states to cooperate with one another to prevent such activities, there was at that time no mechanism whereby suspected terrorists and their alleged associates and financiers could be named, targeted, and sanctioned by the international community as a whole. This framework was instead developed out of the UN Sanctions framework. UNSCR 1267, adopted in October 1999, obliged UN states to freeze assets belonging to designated members of the Taliban in the hope that this would force them to hand over Osama bin Laden, who was by then wanted in connection with the 1998 attacks on the U.S. embassies in Kenya and Tanzania. In the aftermath of 9/11, the reach of this resolution was steadily expanded to encompass a much wider circle of alleged terrorist groups, their members and supporters.

A G8 statement, issued on 19 September 2001 (eight days after the terrorist attacks in New York and Washington), called for "expanded use of financial measures and sanctions to stop the flow of funds to terrorists" and "the denial of all means of support to terrorism and the identification and removal of terrorist threat." The following week, G7 Finance Ministers announced that:

Since the attacks, we have all shared our national action plans to block the assets of terrorists and their associates. We will integrate these action plans and pursue a comprehensive strategy to disrupt terrorist funding around the world.... [We] call on all nations of the world to cooperate in this endeavour ... [by] more vigorously

<sup>&</sup>lt;sup>73</sup> International Convention for the Suppression of the Financing of Terrorism adopted by the General Assembly of the United Nations in resolution 54/109 of 9 December 1999, available at: http://www.un.org/law/cod/finterr.htm

<sup>&</sup>lt;sup>74</sup> Article 7, *United Nations Convention against Transnational Organized Crime adopted by the General Assembly of the United Nations in resolution 55/25 of 15 December 2000*, available at: http://www.unodc.org/documents/treaties/UNTOC/Publications/TOC%20Convention/TOCebook-e.pdf.

<sup>&</sup>lt;sup>75</sup> *The National Money Laundering Strategy for 1999*, Departments of the Treasury and Justice of USA, available at: <a href="http://www.treasury.gov/press-center/press-releases/Documents/money.pdf">http://www.treasury.gov/press-center/press-releases/Documents/money.pdf</a>.

<sup>&</sup>lt;sup>76</sup> Resolution 1267 adopted by the Security Council at its 4051st meeting on 15 October 1999 (S/RES/1267), available at: <a href="http://www.undemocracy.com/S-RES-1267(1999).pdf">http://www.undemocracy.com/S-RES-1267(1999).pdf</a>.

<sup>&</sup>lt;sup>77</sup> See Sullivan G. and Hayes, B. (2009) *Blacklisted: Targeted sanctions, preemptive security and fundamental rights.* Berlin: European Center for Constitutional and Human Rights, available at: http://www.ecchr.eu/?file=tl\_files/Dokumente/Counterterrorism/Blacklisted.pdf.

<sup>&</sup>lt;sup>78</sup> Statement by the leaders of the G8 over last week's terrorist attacks in New York and Washington, 19 September 2001, available at: http://www.g8.utoronto.ca/terrorism/sept192001.html.

implementing UN sanctions on terrorist financing and we called on the Financial Action Task Force to encompass terrorist financing into its activities. We will meet in the United States in early October to review economic developments and ensure that no stone goes unturned in our mutual efforts to wage a successful global campaign against the financing of terrorism.<sup>79</sup>

Five days later, on 24 September 2001, Executive Order 13224 was signed by President George W. Bush, expanding the USA's terrorist blacklisting regime, obliging financial institutions to freeze the assets of any individual or organization designated by the Secretaries of State or Treasury, and criminalizing the provision of any financial or "material support" to those so designated. These powers were consolidated two days later in the PATRIOT Act, which increased existing criminal penalties for knowingly or intentionally providing material support or resources for terrorism. For international donors and grant-makers, these criminal statutes meant that they could now be found – despite their best intentions – to have knowingly or intentionally provided material support or resources for terrorism.

The substance of Executive Order 13224 was effectively replicated and outsourced to other jurisdictions through the UN Security Council Resolution 1373, adopted on 28 September 2011 and later described as "the most sweeping sanctioning measures ever adopted by the Security Council." The resolution required states to implement the UN Terrorist Financing Convention (which at that time had 46 signatures but only four ratifications, far too few for it to enter into force) by making the obligations in the convention mandatory and binding on all UN members. Within a year more than 130 countries had signed the convention and 45 countries had ratified it.

UN Security Council Resolution 1373 also set up a parallel blacklisting system to that of UNSCR 1267 (above), requiring states to criminalize the support of terrorism by freezing the assets of suspected terrorists. Whereas Resolution 1267 had targeted specific individuals, Resolution 1373 does not specify the persons or entities that should be listed. Instead, it gives states the discretion to blacklist all those deemed necessary to "prevent and suppress the financing of terrorist acts." The decentralized nature of this regime effectively enables states to interpret the resolution unilaterally and identify terrorist suspects in light of their own national

<sup>&</sup>lt;sup>79</sup> *Statement of G7 Ministers of Finance*, September 25, 2001, available at: http://www.g8.utoronto.ca/finance/fm010925.htm.

<sup>&</sup>lt;sup>80</sup> "Executive Order 13224," Office of the Coordinator for Counterterrorism, *U.S. Department of State* website, available at: http://www.treasury.gov/offices/enforcement/ofac/legal/eo/13224.pdf.

<sup>&</sup>lt;sup>81</sup> Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism (USA PATRIOT ACT) Act of 2001, available at: <a href="http://frwebgate.access.gpo.gov/cgi-bin/getdoc.cgi?dbname=107">http://frwebgate.access.gpo.gov/cgi-bin/getdoc.cgi?dbname=107</a> cong public laws&docid=f:publ056.107.pdf.

<sup>&</sup>lt;sup>82</sup> Eckes, C. (2009) *EU Counter-Terrorist Policies and Fundamental Rights: The Case of Individual Sanctions*. Oxford: Oxford University Press, page 16.

interests. <sup>83</sup> The result is more than 200 national and international terrorist blacklists across the world and widespread problems in regard to due process, human rights, and self-determination. <sup>84</sup>

Lest there be any doubt about the intended effect of UNSCR 1373, the G7 Finance Ministers issued a further statement from Washington on 6 October 2001, announcing an "integrated, comprehensive Action Plan to block the assets of terrorists and their associates." This called on states to "freeze the funds and financial assets not only of the terrorist Usama bin Laden and his associates, but terrorists all over the world" and requested "Governments to consider additional measures and share lists of terrorists as necessary to ensure that the entire network of terrorist financing is addressed."

The G7 Action Plan also instructed the FATF to "focus on specific measures to combat terrorist financing," including:

- issuing special FATF recommendations and revising the FATF 40 recommendations to take into account the need to fight terrorist financing, including through increased transparency;
- issuing special guidance for financial institutions on practices associated with the financing of terrorism that warrant further action on the part of affected institutions;
- developing a process to identify jurisdictions that facilitate terrorist financing, and making recommendations for actions to achieve cooperation from such countries.

On 16 October 2001 the U.S. Mission to the European Union conveyed a formal request for cooperation in expanding the focus of the FATF and the Egmont Group of Financial Intelligence Units to include financial flows to terrorists – one of more than 40 specific counter-terrorism demands. An extraordinary FATF plenary was convened in Washington at the end of October 2001, where the eight FATF Special Recommendations on terrorist financing were unveiled, requiring member states (and those of regional FATF bodies) to ratify and implement all relevant UN measures; to criminalize the financing of terrorism and associated money laundering; to enact measures to freeze and confiscate terrorist assets; to establish reporting mechanisms for suspicious financial transactions related to terrorism; to enhance international cooperation; to establish disclosure regimes around alternative remittance and "wire transfer" systems; and to review the adequacy of laws and regulations that relate to entities that can be abused for the financing of terrorism, especially non-profit organizations. A ninth Special Recommendation, on disclosure regimes for people carrying cash across borders, was added in 2004.

<sup>&</sup>lt;sup>83</sup> Sullivan G. and Hayes, B. (2009) *Blacklisted: Targeted sanctions, preemptive security and fundamental rights.* Berlin: European Center for Constitutional and Human Rights, available at: http://www.ecchr.eu/?file=tl\_files/Dokumente/Counterterrorism/Blacklisted.pdf.

<sup>&</sup>lt;sup>84</sup> de Goede, M. (forthcoming 2011) "Blacklisting and the Ban: Contesting targeted sanctions in Europe" in *Security Dialogue* 45 (5), December 2011.

<sup>&</sup>lt;sup>85</sup> Statement of the G7 Finance Ministers and Central Bank Governors, 6 October 2001, Washington DC, available at: http://www.g8.utoronto.ca/finance/fm100601.htm.

<sup>&</sup>lt;sup>86</sup> "Text of US letter from Bush with demands for EU for cooperation," *Statewatch News online*, November 2006, available at: http://www.statewatch.org/news/2001/nov/06uslet.htm.

<sup>&</sup>lt;sup>87</sup> "9 Special Recommendations (SR) on Terrorist Financing (TF)," *FATF-GAFI* website, available at: http://www.fatf-gafi.org/document/9/0,3343,en 32250379 32236920 34032073 1 1 1 1,00.html.

So within just six weeks, UNSCR 1373 and the FATF Special Recommendations extended the financial surveillance, data retention and disclosure regimes described above to terrorist financing, mandated an elaborate global terrorist blacklisting system, and put the surveillance of the NPO sector firmly onto the counter-terrorism agenda. While many observers view these measures as an understandable if hasty reaction to 9/11, the Bush administration clearly had its own agenda. Former Treasury Secretary Paul O'Neill, for example, described the rapid development of blacklisting and asset freezing in the post-9/11 context as "setting up a new legal structure to freeze assets on the basis of evidence that might not stand up in court....

Because the funds would be frozen, not seized, the threshold of evidence could be lower and the net wider." <sup>88</sup> As he acknowledged, "freeze" is "something of a "legal misnomer – funds of Communist Cuba have been frozen in various U.S. banks for forty years." The USA also took a unilateral approach in its surveillance of data processed by the SWIFT international financial transaction system, failing to notify its international partners that it was routinely accessing personal information about their citizens on a massive scale.

#### 3.3 International law, international development, and global governance

Taken together the FATF's 40+9 Recommendations and compliance mechanism amount to a comprehensive set of anti-money laundering and counter-terrorist financing conventions. As noted earlier, most international bodies in which a number of states participate have a formal structure and constitution contained in a treaty, convention, or other agreement. This is not the case for the FATF, which is instead seen as a "partnership between governments, accountable to the Ministers of its member Governments, who give it its mandate." International lawyers contend that the FATF has effectively "operated on an *ad hoc* and temporary basis for the last twenty years" and suggest that if it is to be a standing body, it should "be properly constituted and established by an international convention." This would be a welcome move in terms of addressing the concerns about accountability and human rights raised in this report.

The FATF and its 40+9 Recommendations have also had a significant impact on the international development and global governance agendas. Among the first IGOs to adopt the FATF standards were the International Monetary Fund and the World Bank. The G7 states had initially asked the two organizations to join their anti-money laundering efforts in July 2000, requesting them to prepare a joint paper on their respective roles in combating money laundering and financial crime. However, at this time "there was also substantial resistance on the part of many member states, especially the developing countries, to making AML activities a formal part of Fund and especially Bank operations." The developing countries did not want the Bank

<sup>&</sup>lt;sup>88</sup> Cited in Suskind, R. (2004) *The Price of Loyalty*. New York: Simon & Schuster, page 192. Almost a decade after these measures were adopted, the assets belonging to hundreds of blacklisted individuals remain frozen and their lawyers have still not been able to access the evidence against them.

House of Lords European Union Committee (2009) *Nineteenth Report, Session 2008-09, Money laundering and the financing of terrorism*, available at: <a href="http://www.publications.parliament.uk/pa/ld200809/ldselect/ldeucom/132/13209.htm#a75">http://www.publications.parliament.uk/pa/ld200809/ldselect/ldeucom/132/13209.htm#a75</a> (see paragraph 17).

<sup>&</sup>lt;sup>90</sup> Professor Peter Alldridge, Head of the School of Law at Queen Mary, University of London, available at: <a href="http://www.publications.parliament.uk/pa/ld200809/ldselect/ldeucom/132/13205.htm#a16">http://www.publications.parliament.uk/pa/ld200809/ldselect/ldeucom/132/13205.htm#a16</a> (see para 25)

<sup>&</sup>lt;sup>91</sup> Williams, D. (2008) "Governance, Security and 'Development': the case of money laundering," *City University Working Papers on Transnational Politics*, Working Paper CUTP/001, February 2008, available at: <a href="http://www.city.ac.uk/">http://www.city.ac.uk/</a> data/assets/pdf file/0003/86475/D Williams-Governance,-Security-and-Development.pdf, pages 10-11.

and Fund to generate additional funding "conditionalities" and some states objected to a lack of expertise on the part of the Fund and the Bank, which was among the arguments levelled at the World Bank's draft handbook on laws relating to NGOs. After 9/11 this opposition melted away.

The IMF was first to announce the incorporation of the FATF standards into its Financial Sector Assessment Program, and by August 2002 the Executive Boards of both the IMF and World Bank had formally adopted the FATF recommendations. Together with the FATF, the two organizations also launched a pilot project to develop "a comprehensive and unified methodology for assessing implementation of AML/CFT standards," resulting in the FATF "mutual evaluation" system described in Section 2.4 (above). With the establishment of effective domestic AML and CFT regimes now explicitly part of the World Bank's objectives, it also began to provide technical assistance (TA) to borrower countries for this explicit purpose. Between 2002 and 2004 the World Bank, together with the IMF, provided TA to 63 individual countries and 32 regional projects. Technical assistance was directed at the establishment of AML/CFT laws and regulations, capacity building for financial sector supervisory and regulatory authorities, the establishment of Financial Intelligence Units, training programs in the public and private sectors, and support for regional FATFs to conduct their own compliance assessments. The original FATF members also provided financial support to the newly established regional FATF formations.

Almost all other bilateral aid development agencies followed the World Bank and IMF into AML/CFT work, as did most of the other multilateral development banks (including the European, Inter-American, Asian, and African Development Banks). <sup>94</sup> The UN Counter-Terrorism Committee (CTC) compiled a Directory of TA providers and the G8 established a dedicated Counter-Terrorism Action Group to support the CTC and increase donor coordination of TA. <sup>95</sup> In 2003, the FATF regime was also tied in to the United Nations Convention Against Corruption, which *de facto* obliged ratifying states to enact specific FATF recommendations to prevent money laundering. <sup>96</sup>

These developments can be situated within three broader trends. The first is the increasing priority attached to the integration of developing countries into the global economy via the opening of borders and the harmonization of domestic regulatory regimes. Almost a

<sup>&</sup>lt;sup>92</sup> "Combating the Financing of Terrorism: First Year Report," *G7 Press Release*, 27 September 2002, available at: <a href="http://www.g8.utoronto.ca/finance/fm092702pr1.htm">http://www.g8.utoronto.ca/finance/fm092702pr1.htm</a>

<sup>93</sup> See Williams, D. (2008) in above citation, pages 11-12.

<sup>&</sup>lt;sup>94</sup> See Williams, D. (2008) in above citation, pages 12-13. See also, for example, "Manual on Countering Money Laundering and the Financing of Terrorism," *Asian Development Bank*, March 2003, available at: <a href="http://www.adb.org/Documents/Manuals/Countering Money Laundering/prelim.pdf">http://www.adb.org/Documents/Manuals/Countering Money Laundering/prelim.pdf</a>.

<sup>&</sup>lt;sup>95</sup> See "Technical Assistance," *United Nations Security Council Counter-Terrorism Committee* website, available at: <a href="http://www.un.org/en/sc/ctc/capacity.html">http://www.un.org/en/sc/ctc/capacity.html</a>. See also Rosand, E. (2009) "The G8's Counterterrorism Action Group," *Center on Global Counterterrorism Cooperation*, May 2009, available at: <a href="http://www.globalct.org/images/content/pdf/policybriefs/rosand\_policybrief\_092.pdf">http://www.globalct.org/images/content/pdf/policybriefs/rosand\_policybrief\_092.pdf</a>.

<sup>&</sup>lt;sup>96</sup> Article 14, *United Nations Convention against Corruption adopted by the General Assembly of the United Nations in Resolution 58/4 of 31 October 2003*, available at: <a href="http://www.unodc.org/pdf/crime/convention\_corruption/signing/Convention-e.pdf">http://www.unodc.org/pdf/crime/convention\_corruption/signing/Convention-e.pdf</a> - art 14. See further "Legislative guide for the implementation of the United Nations Convention against Corruption," *United Nations Office on Drugs and Crime Division for treaty Affairs*, 2006, available at: <a href="http://www.unodc.org/pdf/corruption/CoC\_LegislativeGuide.pdf">http://www.unodc.org/pdf/corruption/CoC\_LegislativeGuide.pdf</a>.

decade after 9/11, major aid donors now support the global implementation of the FATF recommendations as a matter of course, through both bilateral partnerships and multilateral technical assistance channels. The IMF now has a dedicated AML/CFT "donor-supported trust fund" to finance technical assistance worth more than \$25.3 million,<sup>97</sup> while the "Financial Market Integrity" (AML/CFT) program is an "essential element of the World Bank's development mandate." The idea that poor countries must become trusted places to do business has been firmly implanted on the development agenda; the threat of being branded "noncompliant" ensures that governments in developing countries accept these requirements in their attempt to ensure access to development funding and attract private investment.

The second trend is the increasing use of aid from countries in the global North to support their national and international security agendas. <sup>99</sup> While little evidence has been presented to suggest that these efforts actually benefit poor people in developing countries, Western security and counter-terrorism demands have moved steadily up the international development agenda over the past decade. In addition to the IMF and World Bank, the USA and EU have both provided generous financial support to expand and implement the FATF regime across the world. Critics argue that "rather than fulfilling their mandate as development agencies," IGOs have "become instruments in the creation of regimes of governance that respond to perceived threats to western security." <sup>100</sup>

It may also be noted that the 40+9 FATF Recommendations have also spawned a growing financial surveillance industry, with many private institutions now reliant on commercial service providers to ensure that they do not fall afoul of their obligations under national and international law. <sup>101</sup> International development and philanthropic organizations have

<sup>&</sup>lt;sup>97</sup> Canada, France, Japan, Korea, Kuwait, Luxembourg, the Netherlands, Norway, Qatar, Saudi Arabia, Switzerland, and the United Kingdom have committed \$25.3 million over five years. See "Factsheet: The IMF and the Fight Against Money Laundering and the Financing of Terrorism," August 31, 2011, *International Monetary Fund* website: http://www.imf.org/external/np/exr/facts/aml.htm.

<sup>&</sup>lt;sup>98</sup> Financial Market Integrity, *World Bank* website: <a href="http://web.worldbank.org/WBSITE/EXTERNAL/TOPICS/EXTFINANCIALSECTOR/0,,contentMDK:22176523~">http://web.worldbank.org/WBSITE/EXTERNAL/TOPICS/EXTFINANCIALSECTOR/0,,contentMDK:22176523~</a> menuPK:6110545~pagePK:210058~piPK:210062~theSitePK:282885,00.html.

<sup>&</sup>lt;sup>99</sup> Cortright et al. (2011) Friend Not Foe: Opening Spaces for Civil Society Engagement to Prevent Violent Extremism. Report to Cordaid by Fourth Freedom Forum and the Kroc Institute for International Peace Studies, available at: <a href="http://www.sanctionsandsecurity.org/friend-not-foe-opening-spaces-for-civil-society-engagement-to-prevent-violent-extremism/">http://www.sanctionsandsecurity.org/friend-not-foe-opening-spaces-for-civil-society-engagement-to-prevent-violent-extremism/</a>.

<sup>100</sup> On the contrary, it is argued that evidence suggests that the focus on establishing AML and CFT regimes actually diverts funding away from development. See Williams, D. (2008) "Governance, Security and 'Development': the case of money laundering," *City University Working Papers on Transnational Politics*, Working Paper CUTP/001, February 2008, available at: <a href="http://www.city.ac.uk/\_data/assets/pdf\_file/0003/86475/D\_Williams-Governance,-Security-and-Development.pdf">http://www.city.ac.uk/\_data/assets/pdf\_file/0003/86475/D\_Williams-Governance,-Security-and-Development.pdf</a>.

<sup>101</sup> In Europe, companies such as World-Check offer "risk intelligence" in order to reduce "customer exposure to potential threats posed by the organisations and people they do business with." The company claims to have a client base of "over 4,500 organisations, with a "renewal rate in excess of 97%" (see Worldcheck website, available at: <a href="http://www.world-check.com/">http://www.world-check.com/</a>). Infosphere AB is another European "Commercial Intelligence and Knowledge Strategy consultancy" providing similar services (see Infosphere website, available at: <a href="http://www.infosphere.se/">http://www.infosphere.se/</a>). Crucially these companies do not just provide vetting services against those on official blacklists, they claim to collect data on other individuals and entities deemed "worthy of enhanced scrutiny." The potential dangers of such private intelligence bodies are well known. In Britain in the 1980s, the Economic League drew up its own blacklists and acted as a right-wing employment vetting agency. The League, which was

been adversely affected by the burden of compliance as we will examine in more detail later, <sup>102</sup> while companies that supply sophisticated technologies for law enforcement agencies to identify and analyze suspicious financial transactions and other datasets have seen their stock soar. <sup>103</sup> In August 2011 the U.S. security firm Regulatory DataCorp revealed that it held more than one million individuals and organizations in its "anti-terror" database. <sup>104</sup> The company markets this asset to government and private-sector clients around the world as an AML/KYC "compliance protection" service. <sup>105</sup>

#### 4 FATF Special Recommendation VIII and regulation of the non-profit sector

This section examines the development and implementation of the FATF's Special Recommendation VIII, which states that "Countries should review the adequacy of laws and regulations that relate to entities that can be abused for the financing of terrorism e.g. Non-profit organizations." The analysis shows how SR VIII has been *de facto* extended by FATF interpretation, guidance, and compliance mechanisms, significantly expanding the scope of the obligations on states to implement SR VIII and moving beyond addressing possible vulnerabilities in the NPO sector to outright regulation of the sector as a whole. These policies are potentially highly problematic in states where NPOs are already viewed with suspicion or hostility by authorities, and where new regulation coincides with already significant restrictions on the political and operational space of NPOs.

#### 4.1 NPOs and the financing of terrorism

As noted above, the G7 first asserted that NPOs were involved in terrorist financing in 1996, calling for measures to combat those organizations which falsely "claim to have charitable, social or cultural goals" or which are also engaged in unlawful activities such as illicit arms

acknowledged to have close links with the security services, had accumulated files on at least 30,000 people, files it shared with more than 2,000 company subscribers, in return for annual revenues of over £1 million. The files it held contained details of political and trade union activists, Labour Party MPs, and individuals who, for instance, had written to their local papers protesting at government policy. The League always maintained that "innocent" people had nothing to fear as they only kept files on "known members of extreme organisations." Critical investigative reporting coupled with a campaign against the organization saw it disband in 1993 (though its directors reportedly set-up a new company offering the same service on the basis of the same files the following year). An enterprise considered illegitimate in the early 1990s has now been supplanted by an entire industry. Hayes, B. (2010) "Spying in a see-through World: the "Open Source" intelligence industry," *Statewatch Journal*, vol. 20 no. 1, available at: http://www.statewatch.org/contents/swbul20n1.html.

<sup>102</sup> See for example "Charities End Dialogue with Treasury over Guidelines That Stifle Effective Global Grantmaking," *Council on Foundations Press Release*, 22 November 2010, available at: http://foundationcenter.org/pnd/news/story.jhtml?id=315500008.

103 In January 2011 the arms manufacturer BAE Systems announced that it was to pay £184 million for Norkom, an Ireland-based counter-fraud and anti-money laundering solutions provider that employs around 350 people. BAE already owns Detica, a company specializing in "collecting, managing and exploiting information to reveal actionable [financial] intelligence." See "BAE systems to buy Irish financial crime company," *NeoConOpticon blog*, January 2011, available at: <a href="http://neoconopticon.wordpress.com/2011/01/26/bae-systems-to-buy-irish-financial-crime-company/">http://neoconopticon.wordpress.com/2011/01/26/bae-systems-to-buy-irish-financial-crime-company/</a>.

list," *Spacewars*, 3 August 2011, available at: <a href="http://www.rdc.com/">http://www.rdc.com/</a>. See also "Firm holds 1 million on anti-terror list," *Spacewars*, 3 August 2011, available at: <a href="http://www.spacewar.com/reports/Firm">http://www.spacewar.com/reports/Firm</a> holds 1 million on anti-terror list 999.html.

<sup>&</sup>lt;sup>105</sup> KYC (Know Your Customer) obligations are placed on banks and other financial services.

trafficking, drug dealing, and racketeering." Post-9/11, counter-terrorism policies have since accused some NPOs of supporting terrorism in two ways: either as fronts for terrorist organizations that raise funds, transfer money, and provide logistical support, or as legitimate enterprises that indirectly or directly support the aims of terrorist organizations. According to the FATF's 2008 Terrorist Financing "Typologies" Report:

Terror networks often use compromised or complicit charities and businesses to support their objectives. For example, some groups have links to charity branches in high-risk areas and/or under-developed parts of the world where the welfare provision available from the state is limited or non-existent. In this context, groups that use terrorism as a primary means to pursue their objectives can also utilise affiliated charities as a source of financing that may be diverted to fund terrorist attacks and terrorist recruitment by providing a veil of legitimacy over an organization based on terrorism.<sup>107</sup>

This thesis has been accepted and embraced by many national governments. For example, as Gordon Brown (then UK Chancellor of the Exchequer) said in a speech at Chatham House in October 2006, "We know that many charities and donors have been and are being exploited by terrorists." <sup>108</sup>

The actual extent of the problem is, however, strongly contested. A study commissioned by the European Commission, published in 2008, found "limited abuse of foundations"; <sup>109</sup> the UK Charities Commission has reported that "actual instances of abuse have proved very rare"; <sup>110</sup> and the U.S. Treasury has acknowledged that the vast majority of the 1.8 million U.S. charities "face little or no terrorist financing risk." <sup>111</sup> The FATF's own "mutual evaluation" reports also often acknowledge that terrorist financing in the NPO sector is an insignificant or nonexistent problem for the country concerned, yet somewhat preposterously proceed to propose binding remedies that those states must implement in order to comply with Special Recommendation VIII (see further below).

According to a recent study commissioned by the World Bank, "Despite the energy put into this effort [combating terrorist financing], we are not aware of examples in which measures proposed by individual countries in implementing SR VIII and the [Interpretative Note], or similar national legislation, have resulted in detecting or deterring cases of terrorism

<sup>&</sup>lt;sup>106</sup> "Agreement on 25 Measures," *G8 Ministerial Conference on Terrorism*, Paris, 30 July 1996, available at: <a href="http://www.g8.utoronto.ca/terrorism/terror25.htm">http://www.g8.utoronto.ca/terrorism/terror25.htm</a>.

<sup>&</sup>lt;sup>107</sup> Financial Action Task Force (2008) *Terrorist Financing*. FATF/GAFI website, available at: <a href="http://www.fatf-gafi.org/dataoecd/28/43/40285899.pdf">http://www.fatf-gafi.org/dataoecd/28/43/40285899.pdf</a>.

Howell, J. (2010) "Civil Society, Aid, and Security Post-9/11" in *International Journal of Not-for-Profit Law*, vol. 12 no. 4, available at: <a href="http://www.icnl.org/knowledge/ijnl/vol12iss4/special\_2.htm">http://www.icnl.org/knowledge/ijnl/vol12iss4/special\_2.htm</a>.

<sup>109</sup> Matrix Insight (2008) Study to Assess the Extent of Abuse of Non-Profit Organisations for Financial Criminal Purposes at EU Level. European Commission Directorate-General Justice, Freedom & Security, available at: <a href="http://ec.europa.eu/home-affairs/doc">http://ec.europa.eu/home-affairs/doc</a> centre/terrorism/docs/study abuse non profit orgs for financial criminal purposes avril09.pdf.

<sup>110 &</sup>quot;Charity Commission Counter-terrorism strategy," UK Charity Commission website:

http://www.charitycommission.gov.uk/our regulatory activity/counter terrorism work/ctstrategy.aspx.

<sup>&</sup>quot;Charities End Dialogue With Treasury Over Guidelines That Stifle Effective Global Grantmaking," Council on Foundations Press Release, 22 November 2010, available at: http://foundationcenter.org/pnd/news/story.jhtml?id=315500008.

financing."<sup>112</sup> In 2009, the Working Group on Tackling the Financing of Terrorism of the United Nations Counter Terrorism Implementation Task Force recommended that "States should avoid rhetoric that ties NPOs to terrorism financing in general terms, because it overstates the threat and unduly damages the NPO sector as a whole."<sup>113</sup>

#### 4.2 SR VIII interpretation and guidance

SR VIII as adopted by the FATF plenary in October 2001 clearly limits the scope of the obligations on signatory states to "reviewing the adequacy" of their domestic frameworks for NPO regulation to ensure that the sector cannot be exploited for their purposes of terrorist funding. The full text of SR VIII is:

Countries should review the adequacy of laws and regulations that relate to entities that can be abused for the financing of terrorism. Non-profit organizations are particularly vulnerable, and countries should ensure that they cannot be misused:

- (i) by terrorist organizations posing as legitimate entities;
- (ii) to exploit legitimate entities as conduits for terrorist financing, including for the purpose of escaping asset freezing measures; and
- (iii) to conceal or obscure the clandestine diversion of funds intended for legitimate purposes to terrorist organizations.

As suggested above, it would appear logical to link any remedial action as regards NPO regulation to the outcome of the actual reviews of the adequacy of existing laws and policies. However, the FATF's "Interpretative Note" on SR VIII expressly links the "adequacy" of measures relating to NPOs to a broader requirement to regulate the sector as a whole in order to "preserve its integrity." The note sets out 15 specific measures that states should implement in this regard, including "clear policies to promote transparency, integrity and public confidence in the administration and management of all NPOs" and "steps to promote effective supervision or monitoring of their NPO sector." In practice, this means that all "countries should be able to demonstrate that the following standards apply":

- (i) NPOs should maintain information on:
  - (1) the purpose and objectives of their stated activities; and
  - (2) the identity of the person(s) who own, control or direct their activities, including senior officers, board members and trustees. This information should be publicly available either directly from the NPO or through appropriate authorities.
- (ii) NPOs should issue annual financial statements that provide detailed breakdowns of incomes and expenditures.

<sup>&</sup>lt;sup>112</sup> Van der Does de Willebois, E (2010) "Nonprofit Organizations and the Combating of Terrorism Financing: A Proportionate Response," *World Bank Working Paper no. 208*, available at: http://issuu.com/world.bank.publications/docs/9780821385470.

<sup>&</sup>lt;sup>113</sup> United Nations Counter Terrorism Implementation Task Force (2009) *Final report of the Working Group on Tackling the Financing of Terrorism*, available at: http://siteresources.worldbank.org/FINANCIALSECTOR/Resources/wg5-financing.pdf.

- (iii) NPOs should be licensed or registered. This information should be available to competent authorities.
- (iv) NPOs should have appropriate controls in place to ensure that all funds are fully accounted for and are spent in a manner that is consistent with the purpose and objectives of the NPO's stated activities.
- (v) NPOs should follow a "know your beneficiaries and associate NPOs" rule, which means that the NPO should make best efforts to confirm the identity, credentials and good standing of their beneficiaries and associate NPOs. NPOs should also undertake best efforts to document the identity of their significant donors and to respect donor confidentiality.
- (vi) NPOs should maintain, for a period of at least five years, and make available to appropriate authorities, records of domestic and international transactions that are sufficiently detailed to verify that funds have been spent in a manner consistent with the purpose and objectives of the organization. This also applies to information mentioned in paragraphs (i) and (ii) above.
- (vii) Appropriate authorities should monitor the compliance of NPOs with applicable rules and regulations. Appropriate authorities should be able to properly sanction relevant violations by NPOs or persons acting on behalf of these NPOs.

According to the principles of the FATF's Interpretative Note, these measures should be "flexible" and "proportionate" so as not to "disrupt or discourage legitimate charitable activities," but sufficient to:

promote transparency and engender greater confidence in the sector, across the donor community and with the general public that charitable funds and services reach intended legitimate beneficiaries. Systems that promote achieving a high degree of transparency, integrity and public confidence in the management and functioning of all NPOs are integral to ensuring the sector cannot be misused for terrorist financing.

Further guidance on the interpretation of SR VIII from the FATF is provided in an "International Best Practices" document on "Combating the Abuse of Non-Profit Organisations," first issued in October 2002, which suggests additional measures that states should introduce in order to ensure financial transparency and oversight. The best practices include detailed guidance on financial accounting, programmatic verification, and administration by NPOs, as well as the following "oversight" mechanisms:

- Law enforcement and security officials should continue to play a key role in the combat against the abuse of non-profit organisations by terrorist groups, including by continuing their ongoing activities with regard to non-profit organisations;
- [T]errorist financing experts should work with non-profit organisation oversight authorities to raise awareness of the problem, and they should alert these authorities to the specific characteristics of terrorist financing;
- Jurisdictions which collect financial information on charities for the purposes of tax deductions should encourage the sharing of such information with government

bodies involved in the combating of terrorism (including FIUs) to the maximum extent possible;

• [P]rivate sector watchdog[s] or accreditation organisations are a unique resource that should be a focal point of international efforts to combat the abuse of non-profit organisations by terrorists. Not only do they contain observers knowledgeable of fundraising organisations, they are also very directly interested in preserving the legitimacy and reputation of the non-profit organisations. More than any other class of participants, they have long been engaged in the development and promulgation of "best practices."

A final set of guidance on SR VIII is provided in the Handbook for FATF assessors for the purposes of mutual evaluation. Whereas the Interpretative Note and Best Practices suggested a "flexible, effective, and proportional" approach to NPO regulation, the Handbook simply sets out a dozen criteria with which states are expected to comply in order to adhere with the Special Recommendation. These concern oversight mechanisms (including the licensing or registration of NPOs and five-year data retention regimes for NPO accounts), investigative measures (including law enforcement access to this data), and measures to facilitate cooperation with international police investigations concerning NPOs. The FATF's guidance is crucial, because it effectively dictates how states will be evaluated by assessors and in turn the nature of the recommendations to which non-compliant countries will be subject.

As noted in the introduction, the imposition of extensive regulatory requirements in already repressive environments carries a significant risk that the freedom of expression and association of NPOs could be restricted. Licensing and registration requirements have already been widely used to prevent the formation or restrict the activities of critical NGOs. In other cases, it may be counter-productive to encourage governments to impose such detailed financial transparency requirements and the routine monitoring of NPO activities. As lawyer and human rights analyst Patricia Armstrong has explained: "The development of regulatory systems for NGOs is a complicated process made more so when approaches are intended to be appropriate in diverse national, legal, cultural, political and social situations. There are no quick or easy solutions. The meaningful involvement of local NGOs is essential not only to the development of appropriate approaches, but also for the growth and development of the capacities of those groups." 114

The Center on Global Counterterrorism Cooperation (an organization that has worked extensively to prevent abuse of the non-profit sector for the purposes of terrorist financing) suggests that it is now "widely accepted that there can be no 'one-size-fits-all' approach to regulating non-profit organizations," yet this is in essence what the FATF is promoting. In calling for "clear policies to promote transparency, integrity and public confidence in the

<sup>114</sup> Armstrong, P. (2006) "The Limits and Risks of Regulation: The Case of the World Bank-Supported Draft Handbook on Good Practices for Laws Relating to NGOs" in Jordan, L. & van Tuijl, P. (eds) *NGO Accountability: Politics, Principles and Innovations*. London: Earthscan (p. 78).

abuse of the non-profit sector for the purposes of terrorist financing: Bangkok, Thailand, 22-24 March 2011: Key Observations Of The Organizers, available at: http://www.globalct.org/images/content/pdf/summaries/22 24March11 Key Observations.pdf.

administration and management of all NPOs," the FATF may have unintentionally given repressive governments a broad mandate to monitor, disrupt, and coerce charities and NGOs.

#### 4.3 Assessing compliance with SR VIII

In order to better understand the impact of SR VIII, our research examined the mutual evaluation reports of 159 countries and territories in order to assess compliance ratings and recommended national actions in respect to SR VIII. 116 The research found that just five countries out of 159 evaluations have been assessed as "Compliant" - Belgium, Egypt, Italy, Tunisia, and the USA – meaning that the "Recommendation is fully observed with respect to all essential criteria." A further 17 countries were found to be "Largely complaint," meaning "only minor shortcomings, with a large majority of the essential criteria being fully met." This included nine FATF member countries (Canada, China (including Hong Kong and Taipei, which were assessed separately), Denmark, France, Germany, Netherlands, Spain, Switzerland, and the UK) and eight members of regional FATF bodies (Barbados, Israel, Oman, Qatar, Saudi Arabia, Singapore, St. Vincent, and the United Arab Emirates). The vast majority of the 159 mutual evaluation reports that were examined – 85% – designated countries as only "partially complaint" or "non-compliant." "Partially compliant" (66 of 159 countries, or 42%) signifies that the "country has taken some substantive action and complies with some of the essential criteria"; "non-compliant" (69 of 159 countries, or 43%) means "major shortcomings, with a large majority of the essential criteria not being met." (It should be noted here that the FATF is currently nearing the end of its third round of mutual evaluations and many states have now been assessed twice for compliance with SR VIII).

Whereas six out of seven of the G7 members are rated as complaint or largely compliant, in South America, all 21 Financial Action Task Force of South America (GAFISUD) countries were found to be non-compliant or only partially compliant. It was the same for 26 out of 28 Caribbean (CFATF) countries; eight of 10 West African (GIABA) countries; eight of 11 Eastern and Southern Africa Anti-Money Laundering Group (ESAAMLG) countries; seven out of eight of the Eurasian FATF Group (EAG) countries; and 24 out of 27 Asia/Pacific FATF Group (APG). The evaluation reports directed the overwhelming majority of assessed states to introduce stricter regulation of their non-profit sectors. As the following case studies show, however unintentionally, these recommendations can have a tremendously negative impact in countries where civil society already operates in a politically restrictive or authoritarian climate.

#### 4.4 Country case studies

The case studies compare the findings of the FATF evaluators with the country assessments of the International Center for Non-Profit law (ICNL) and other independent observers. Some show a direct link between FATF country evaluation reports and new national NPO regulations seen to adversely affect civil society. Others show how the FATF

<sup>&</sup>lt;sup>116</sup> The research took place between February and July 2011 and utilized all available reports from the FATF and regional FATF group websites (see section 2.1, above). These evaluation reports were produced by inspection teams comprised of FATF/regional FATF, World Bank, and IMF officials with the support of national experts.

<sup>&</sup>lt;sup>117</sup> Figure excludes APG member countries that are also members of the FATF.

<sup>&</sup>lt;sup>118</sup> The International Center for Not-for-Profit publishes the "NGO Law Monitor" and the *International Journal of Not-for-Profit Law*. For more information about ICNL see http://www.icnl.org.

regime is endorsing repressive NPO regulations and even proposing new laws and practices where civil society already faces severe restrictions.

#### 4.4.1 USA: model NPO regulation?

The USA has played a central role in setting the international FATF standards and is one of the few countries of the world to have been designated "compliant" by that organization in respect to SR VIII. It also has some of the strictest counter-terrorism-related NPO regulations in the world on its statute books, and has controversially prosecuted charities for "material support." In doing so, it has effectively outlawed the provision of any kind of assistance that could be construed as "material support" to "terrorist" organizations, be it humanitarian assistance for social projects connected to proscribed organizations, or human rights advice to non-state actors engaged in armed conflict. Under U.S. Treasury "Anti-Terrorism Financing Guidelines: Voluntary Best Practices for U.S. Based Charities," first issued in 2002, NPOs should also introduce new due diligence practices, including the checking of all staff against the national and international terrorist blacklists. The guidelines also recommend that NPOs certify that they will not "employ or deal with" anyone on these lists by placing conditions on the funds they provide.

The subsequent adoption of these guidelines by donor organizations led, for example, the American Civil Liberties Union (ACLU) to return a million-dollar grant to the Ford Foundation. The U.S. Council on Foundations, together with more than 70 foundations, charities, advocacy organizations, non-profit associations, and legal advisers, has strongly opposed these measures and recently withdrew from any further negotiation with the U.S. Treasury, calling the guidelines "counterproductive" insofar as "they impose excessively burdensome and impractical barriers to global relationships and grantmaking." The Council contends that the "guidelines create confusion about legal requirements and make wrong assumptions about charitable activity by targeting particular regions or religious groups." Research by the ACLU has also found that U.S. terrorism financing policies have undermined American Muslims' protected constitutional liberties, violating their rights to freedom of religion, freedom of association, and freedom from discrimination. The ACLU suggests the policies have produced a "climate of fear" that chills American Muslims' "free and full exercise of their religion through charitable giving, or Zakat, one of the 'five pillars' of Islam and a religious obligation for all observant Muslims."

<sup>&</sup>lt;sup>119</sup> Financial Action Task Force (2006) *Third Mutual Evaluation Report on Anti-Money Laundering and Combating the Financing of Terrorism*, available at: <a href="http://www.fatf-gafi.org/dataoecd/44/9/37101772.pdf">http://www.fatf-gafi.org/dataoecd/44/9/37101772.pdf</a>.

<sup>&</sup>lt;sup>120</sup> U.S. Department of the Treasury (undated document) *Anti-Terrorist Financing Guidelines: Voluntary Best Practices for U.S.-Based Charities*, available at: <a href="http://www.glpinc.org/IRS\_Filings/USA\_Treasury\_ANTI-TERRORIST\_FINANCING\_GUIDELINES.pdf">http://www.glpinc.org/IRS\_Filings/USA\_Treasury\_ANTI-TERRORIST\_FINANCING\_GUIDELINES.pdf</a>.

<sup>&</sup>lt;sup>121</sup> Sidel, M. (2008) "Counter-Terrorism and the Enabling Legal and Political Environment for Civil Society: A Comparative Analysis of 'War on Terror' States" in *International Journal of Not-for-Profit Law*, Volume 10, Issue 3, June 2008, available at: <a href="http://www.icnl.org/knowledge/ijnl/vol10iss3/special\_2.htm">http://www.icnl.org/knowledge/ijnl/vol10iss3/special\_2.htm</a>.

<sup>&</sup>lt;sup>122</sup> "Charities End Dialogue with Treasury over Guidelines That Stifle Effective Global Grantmaking," *US Council on Foundations* press release, 22 November 2010, available at: http://www.cof.org/about/newsroom/prdetail.cfm?ItemNumber=17925&navItemNumber=14857.

<sup>&</sup>lt;sup>123</sup> American Civil Liberties Union (2009) *Blocking Faith, Freezing Charity: Chilling Muslim Charitable Giving in the "War on Terrorism" Financing*, available at: http://www.aclu.org/pdfs/humanrights/blockingfaith.pdf.

# **4.4.2** Burma/Myanmar: FATF evaluation provides cover for clampdown on new social movements

In July 2008 the Asia-Pacific formation of the FATF (APG) found that Burma/Myanmar was only "partially compliant" with FATF SR VIII. It called upon the Burmese authorities to "Introduce explicit obligations requiring NPOs to maintain [their] records, for a period of at least five years," "grant relevant authorities access to NPO books and accounts," and "introduce administrative penalties in respect of non-compliance with reporting obligations or providing misleading information." <sup>124</sup>

In January 2011, the Burmese Junta announced that it was to increase scrutiny of NGOs' finances in an operation led by the national police force's Department Against Transnational Crime. "The authorities will check NGOs to see if any of their expenses violate the existing Money Laundering Control Law. If a group can't present proper records of their expenditures, it could be dissolved," said an interior ministry official. Observers suggest that the operation was aimed at new social organizations that emerged in Burma after Cyclone Nargis struck the country in May 2008, many of which had yet to officially register as NGOs and are still operating as community-based organizations with funding from international aid agencies, Western embassies, or donations from overseas Burmese. L25 As with other evaluation reports, the APG/FATF recommendations to the Burmese government make no reference to the protection of freedom of association, despite the country being well-known for repression and restriction of this fundamental right.

# 4.4.3 Egypt: "most restrictive NPO regime in world" compliant with SR VIII

Egypt is one of only five out of 159 countries to be designated compliant in respect to SR VIII, following an inspection by the World Bank in May 2009. <sup>126</sup> Its NGO law has also been described as "one of the most restrictive in the world." <sup>127</sup> According to the *International Journal of Not-for-Profit Law*, "the provisions dealing with supervision of NGOs and enforcement of the law are vague, arbitrary, and unnecessarily severe. MOSA [Ministry of Insurance and Social Affairs] has the authority to dissolve any NGO at any time if finds that the organization is "threatening national unity" or "violating public order or morals." And although any MOSA dissolution order can be appealed in the administrative courts, an appeal can take several years in Egypt's backlogged court system. As an example, the Egyptian Organization for Human Rights fought MOSA in court for more than ten years. Although it ultimately prevailed, the well-respected human rights group wasted enormous amounts of time and money in its decade-long fight for legal recognition.

<sup>&</sup>lt;sup>124</sup> Asia/Pacific Group on Money Laundering (2008) *APG Mutual Evaluation Report on Myanmar Against the FATF 40 Recommendations (2003) and 9 Special Recommendations as Adopted by the APG Plenary on 10 July 2008*, available at: http://www.apgml.org/documents/docs/17/Myanmar%202008.pdf.

<sup>&</sup>lt;sup>125</sup> "Junta to Increase Scrutiny of NGOs' Finances," *Irrawaddy.org*, 18 January 2011, available at: <a href="http://www.irrawaddy.org/article.php?art\_id=20554">http://www.irrawaddy.org/article.php?art\_id=20554</a>.

<sup>&</sup>lt;sup>126</sup> Middle East and North Africa Financial Action Task Force (2009) *Mutual Evaluation Report Anti- Money Laundering and Combating the Financing of Terrorism: EGYPT*, available at: http://www.menafatf.org/PRIVOXY-FORCE/images/UploadFiles/MER Egypt ForPublication.pdf.

<sup>&</sup>lt;sup>127</sup> "The Impact of NGOs on the State & Non-State Relations in the Middle East," Peter Gubser, *Middle East Policy*, March. 2002, Volume 9, Issue 1, p. 141.

More worrisome, from the standpoint of encouraging civil society, Law 84/2002 imposes severe individual penalties for non-compliance with the law. These penalties include up to one year in prison and a fine of up to 10,000 Egyptian pounds for establishing an association that threatens "national unity" or violates "public order or morals"; up to six months in prison and a fine of up to £E 2,000 for conducting NGO activity "without following the provisions prescribed" by the law, conducting activity despite a court ruling dissolving or suspending an association, or collecting or sending funds abroad without MOSA permission; and up to three months in prison and a fine of up to £E 1,000 for conducting NGO activity without a license from MOSA, affiliating with a foreign NGO network or association without MOSA permission, or merging with another association without MOSA approval. 128

Following the Revolution in Egypt in 2011, decades of repression and restrictions on civil society have been cited as a major inhibiting factor for new social movements to achieve adequate representation in subsequent legal and political processes.

#### 4.4.4 Tunisia: "Highly restrictive regime" endorsed by regional FATF

Tunisia was another one of the five countries to be rated "compliant" in a 2007 evaluation by MENAFATF, which noted that regulation of the NPO sector was "very strict and highly restrictive." In much the same way as Egypt had, "Tunisia outlaws unlicensed associations, and individuals who operate or participate in an unlicensed association can be imprisoned or fined. Yet it is impossible for many CSOs to register and obtain the required license. Only certain categories of CSOs are permitted to register, and these do not include human rights or democracy groups. The government also creates procedural barriers to prevent registration. In particular, the government routinely fails to issue required receipts to organizations seeking to register, in effect blocking many independent CSOs from registering." <sup>130</sup>

Following the ousting of Ben Ali in the Tunisian Revolution, ICNL warned donors responding to the humanitarian crisis on Tunisia's border with Libya that "Staff of Tunisian CSOs who have contact with foreign governments or organizations could later be prosecuted and face imprisonment if the Tunisian authorities determine that these contacts have 'incited prejudice' against Tunisia's vital interests, economic security, or diplomatic relations – broad terms that give the government wide discretion to target disfavored groups." Tunisian CSOs have called for a new NPO framework law that respects the rights to association and assembly and eliminates these and other barriers to philanthropy.

<sup>&</sup>lt;sup>128</sup> Elbayar, K (2005) "NGO Laws in Selected Arab States" in *International Journal of Not-for-Profit Law*, Volume 7, Issue 4, September 2005, available at: <a href="http://www.icnl.org/knowledge/ijnl/vol7iss4/special\_1.htm">http://www.icnl.org/knowledge/ijnl/vol7iss4/special\_1.htm</a>.

<sup>129</sup> Middle East & North Africa Financial Action Task Force (2007) *Mutual Evaluation Report of the Republic of Tunisia on Anti-Money Laundering and Combating Financing of Terrorism, adopted by the MENAFATF Plenary on April 3<sup>rd</sup> 2007, available at: <a href="http://www.menafatf.org/PRIVOXY-FORCE/images/UploadFiles/MENAFATF.7.07.E.P5R2%20">http://www.menafatf.org/PRIVOXY-FORCE/images/UploadFiles/MENAFATF.7.07.E.P5R2%20</a> with%20response .pdf.* 

 $<sup>^{130}</sup>$  Id

<sup>&</sup>lt;sup>131</sup> "Developments in Tunisia," International Center for Not-for-Profit Law, *News & Information*, 3 March 2011, available at: http://www.icnl.org/knowledge/news/2011/03-03.htm.

# **4.4.5** India: FATF demands tighter regulations; restrictive new Act adopted

In July 2010, a joint FATF/APG inspection found that India was "non-compliant" in respect to FATF SR VIII. The FATF report called on the Indian authorities to "implement measures to ensure that all NPOs are licensed and/or registered as such and make this new information available to the competent authorities"; "ensure that NPOs maintain information on the identity of the persons who own, control or direct their activities, including senior officers, board members and trustees"; "demonstrate that appropriate measures are in place to sanction violations of oversight measures or rules by NPOs or persons acting on [their] behalf"; and "undertake comprehensive outreach to the NPO sector with a view to protecting the sector from abuse for terrorist financing as well as wider outreach in relation to good governance and accountability." 132

The Indian government drew up new regulations in advance of the publication of the FATF report and adopted the Foreign Contributions Regulations Act (FCRA) in mid-2010. The FCRA was condemned by CIVICUS, a global civil society alliance, for allowing broad executive discretion to designate organizations as being of "political nature" and prevent them from receiving foreign funds. This is particularly problematic for organizations concerned with issues like human rights that rely more heavily on foreign grants to fund their activities. FCRA also places an arbitrary cap of 50% on the administrative expenses of an organization receiving foreign funding, while those organizations that are given permission to receive funding from abroad must reapply for permission from the government every five years.

#### 4.4.6 Indonesia: New FATF-promoted laws opposed by NGOs

In July 2008 an APG inspection of Indonesia found that country to be "non-compliant" in respect to FATF SR VIII. While foreign NPOs are subject to special regulations and procedures and required to register with the Ministry of Home Affairs, the Law on Societal Organisations adopted by the Suharto government in 1985 as a means of controlling civil society organizations had not been applied since the regime fell in 1998.

In order to comply with FATF SR VIII, the APG called on Indonesia to "institute a process to improve regulation and oversight of charities as a priority"; conduct a coordinated review of the domestic NPO sector; include religious NPOs in effective controls to "improve good governance and ensure AML/CFT measures are effective in the sector"; "conduct outreach and implement measures to improve transparency and good governance within the NPO sector"; "implement measures, including existing laws relating to Foundations, to ensure that all relevant NPOs operate within the terms of their registration and make publicly available information on their activities, their office holders and financial activities"; "remove barriers to information sharing between the DG Tax and other NPO regulators, POLRI, PPATK and other relevant CFT

<sup>&</sup>lt;sup>132</sup> Asia/Pacific Group on Money Laundering & Financial Action Task Force (2010) *Mutual Evaluation Report: Anti-Money Laundering and Combating the Financing of Terrorism: India*, 25 June 2010, available at: <a href="http://www.fatf-gafi.org/dataoecd/60/56/45746143.pdf">http://www.fatf-gafi.org/dataoecd/60/56/45746143.pdf</a>.

<sup>133 &</sup>quot;CIVICUS World Assembly Delegates Express Deep Disappointment at India's New Curbs on Civil Society," *CIVICUS* press release, 6 September 2010, available at: <a href="http://civicus.org/media-centre/press-releases/archieve/313-civicus-world-assembly-delegates-express-deep-disappointment-at-indias-new-curbs-on-civil-society">http://civicus.org/media-centre/press-releases/archieve/313-civicus-world-assembly-delegates-express-deep-disappointment-at-indias-new-curbs-on-civil-society</a>.

agencies"; and "support improved mechanisms for information exchange with foreign counterparts." <sup>134</sup>

In 2010 the Indonesian government announced several proposals, including a new law on civil society organizations (to replace the 1985 Societal Organizations law) and a Bill on the Management of Islamic Charity (Zakat). At a public hearing on the draft CSO law in June 2011, the Indonesian Centre for Law & Policy Studies submitted a joint statement from a coalition of NGOs calling on the government to scrap the bill and simply repeal the defunct Societal Organizations law in order to guarantee continued freedom of association. <sup>135</sup>

# 4.4.7 Cambodia: Draft NPO law threatens unauthorized groups and organizations

Cambodia was rated partially compliant with FATF SR VIII by the World Bank and APG in July 2007. The evaluation report called on the Cambodian government to adopt a "comprehensive legal framework to govern the activities of NPOs."

A draft NPO law was released in August 2010. Following widespread criticism from NGOs and civil society organizations, a revised draft was produced in March 2011. ICNL reports that reaction to the new draft "has been largely critical, as many of the problematic provisions remain ... and new concerns have arisen." In particular, the draft law limits eligible founding members of both associations and NGOs to Cambodian nationals, thus excluding refugees, stateless persons, and others in Cambodia from forming associations or domestic NGOs. The draft law also prohibits any activity conducted by unregistered associations and NGOs; registration is mandatory and unregistered groups are banned. According to ICNL, "this means that every group of individuals who gather together with a differing level of frequency and perform the broadest variety of imaginable activities, from trekking and football fans, to chess and silk weaving groups, will be acting in violation of law." The draft law also "provides inadequate standards to guide the government's determination of suspension or termination of an association or NGO"; there is no requirement for the governmental authorities to provide notice and an opportunity to rectify problems prior to the suspension or termination. There is no mention of a right to appeal after suspension or termination. Cambodia's draft NPO law also "places constraints on associations and NGOs through notification and reporting requirements" and "erects barriers to the registration and activity of foreign NGOs" in "a heavily bureaucratic, multi-staged registration process, which lacks procedural safeguards."137

<sup>134</sup> Asia/Pacific Group on Money Laundering (2008) APG 2<sup>nd</sup> Mutual Evaluation Report on Indonesia Against the FATF 40 Recommendations (2003) and 9 Special Recommendations, Adopted by the APG Plenary 9 July 2008, available at: <a href="http://www.apgml.org/documents/docs/17/Indonesia%20MER2\_FINAL.pdf">http://www.apgml.org/documents/docs/17/Indonesia%20MER2\_FINAL.pdf</a>.

<sup>&</sup>lt;sup>135</sup> "NGO law monitor: Indonesia," *International Center for Not-for-Profit Law* website: <a href="http://www.icnl.org/knowledge/ngolawmonitor/indonesia.htm">http://www.icnl.org/knowledge/ngolawmonitor/indonesia.htm</a>.

<sup>&</sup>lt;sup>136</sup> World Bank (2008) "Kingdom of Cambodia: *Detailed Assessment Report Anti-Money Laundering And Combating The Financing Of Terrorism As Adopted By The APG Plenary 25 July 2007*, available at: http://www.apgml.org/documents/docs/17/Cambodia%20World%20Bank%20DAR%20July%2007.pdf.

<sup>&</sup>lt;sup>137</sup> "Cambodian Government releases revised draft Law on Associations and NGOs," International Center for Not-for-Profit Law website, 8 April 2011: http://www.icnl.org/news/2011/8-Apr.html.

# 4.4.8 Russia: NPO regulations "dangerously increase" coercive powers of state

Draft legislation imposing heightened surveillance and re-registration procedures affecting the 450,000 Russian NGOs operating in Russia was passed by the Duma in November 2005. Many interpreted the initiative as a reaction to the revolutions in Georgia and Ukraine where NGOs played an important role. The Council of Europe, the EU Civil Society Contact Group, European politicians and media commentators, and Russia's own Public Chamber all expressed concern about the law prior to its second reading in the Duma. The United States House of Representatives even passed a Resolution in December 2005, calling for Russia to withdraw the NGO legislation drafts. The EU Civil Society Contact Group argued that the proposed law would "dangerously increase" the intrusive power of the state by allowing unprecedented control over independent NGOs; create an overly complicated registration procedure for NGOs and permit government officials to deny registration arbitrarily; subject NGOs to inspections and audits at any time and without limitation; liquidate NGOs unable to obtain registration; outlaw foreign representative offices; and diminish the necessary checks and balances intrinsic to a democratic society. <sup>138</sup>

Despite promises by President Vladimir Putin to change the bill, the legislation was passed in January 2006. Critics argue that the law is unconstitutional and in violation of domestic and international law. <sup>139</sup> A gay rights organization has been denied registration on the grounds that its work "undermines the sovereignty and territorial integrity of the Russian Federation in view of the reduction of the population." <sup>140</sup>

Despite criticism from around the world that the law is overtly repressive and restrictive, a joint evaluation by FATF, EAG, and MONEYVAL in 2008 found that Russia was only "partially compliant" with FATF SR VIII and called upon the authorities to set up a more "formalised and efficient system." According to ICNL, the existing legislation already "authorizes the government to request any financial, operational, or internal document at any time without any limitation, and to send government representatives to an organization's events and meetings (including internal business or strategy meetings)." 142

#### 4.4.9 Colombia: Regulation needed to ensure compliance with SR VIII

In 2007, a GAFISUD inspection of Colombia found that country "non-compliant" with FATF SR VIII. It noted the failure to adequately review the sector to assess its vulnerability to

<sup>&</sup>lt;sup>138</sup> "After European pressure, Putin announces softer NGO law," *Euractiv.com*, 9 December 2005, available at: <a href="http://www.euractiv.com/en/foreign-affairs/european-pressure-putin-announces-softer-ngo-law/article-150717">http://www.euractiv.com/en/foreign-affairs/european-pressure-putin-announces-softer-ngo-law/article-150717</a>.

<sup>&</sup>lt;sup>139</sup> Kamhi, A. (2006) "The Russian NGO Law: Potential Conflicts with International, National, and Foreign Legislation" in *International Journal of Not-for-Profit Law*, Volume 9, Issue 1, December 2006, available at: <a href="http://www.icnl.org/knowledge/ijnl/vol9iss1/art\_6.htm">http://www.icnl.org/knowledge/ijnl/vol9iss1/art\_6.htm</a>.

 $<sup>^{140}</sup>$  Id

<sup>&</sup>lt;sup>141</sup> Financial Action Task Force (2008) *Second Mutual Evaluation Report Anti-Money Laundering And Combating the Financing of Terrorism: Russian Federation, 20 June 2008*, available at: <a href="http://www.fatf-gafi.org/dataoecd/31/6/41415981.pdf">http://www.fatf-gafi.org/dataoecd/31/6/41415981.pdf</a>.

<sup>&</sup>lt;sup>142</sup> International Center for Non-Profit Law and World Movement for Democracy (2008) *Defending Civil Society*, available at: <a href="http://www.wmd.org/sites/default/files/media/defending-civil-society-reports/Defending%20Civil%20Society%20-%20English.pdf">http://www.wmd.org/sites/default/files/media/defending-civil-society-reports/Defending%20Civil%20Society%20-%20English.pdf</a> (p. 13).

terrorist financing and introduce a uniform regulatory framework for NPOs. 143 According to ICNL, Colombia is "one of the most dangerous countries in the world in which to be a human rights defender, with dozens of labor rights activists, lawyers, indigenous activists and community and religious leaders being murdered every year. In recent years, civil society organizations, mainly human rights NGOs, and their members have been frequent victims of reprisals and undue restrictions as a result of their work of promoting and protecting the victims of the armed conflict. On several occasions, the Inter-American Commission of Human Rights has voiced its concern about threats against human rights defenders and members of civil society organizations. Other forms of violations include: illegal surveillance, smear campaigns and criminal prosecutions, and violations of the home and other arbitrary or abusive entry to the offices of human rights organizations, and interference in correspondence and phone and electronic communication." While "there are no express legal barriers to operational activities, the subjective application of regulations by government institutions often produces a disparity between the original intent of the laws and their present enforcement." The GAFISUD evaluation failed to take this political climate into account or qualify its demands for new NPO regulation with the need for stringent safeguards guaranteeing freedom of association and expression.

#### 4.4.10 Paraguay: Anti-terrorism law "criminalizes protest"

Paraguay was rated non-compliant with SRVIII by a GAFISUD inspection in December 2005 on the grounds that it lacked an adequate framework for combating terrorist financing and regulating NGOs. <sup>145</sup> In 2007 the government introduced a draft Anti-Terrorist Law and modifications to the penal code. The proposed anti-terrorist law did not clearly define what constitutes terrorism and included acts such as "dangerous interventions or obstacles on public roadways," "noise pollution," and other actions which "intimidate Paraguayan citizens." Under the law, financing terrorist activities is a crime punishable by five to 15 years in prison, as is any kind of association with terrorist organizations. The law was seen as a clear attempt to criminalize forms of social protest and clampdown on NGOs. <sup>146</sup> Despite widespread opposition, the law was passed in 2010. <sup>147</sup> A second law on the Prevention of Money-Laundering, which extends the range of financial institutions that can be placed under surveillance and provides the tools to investigate institutions suspected of financing terrorism, was also passed, leading to a lifting of sanctions against Panama by the Egmont Group of Financial Intelligence Units. <sup>148</sup>

<sup>&</sup>lt;sup>143</sup> Grupo de Acción Financiera de Sudamérica (2008) *Tercera Ronda De Evaluaciones: República De Colombia, Informe Plenario, 7 November 2008*, available at: <a href="http://odc.dne.gov.co/docs/documentos\_internacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Mutuacionales/GAFISUD\_08\_PLENO\_10\_Informe\_de\_Evaluacion\_Informe\_de\_Evaluacion\_Informe\_de\_Evaluacion\_Informe\_de\_Evaluacion\_Informe\_Info

<sup>&</sup>lt;sup>144</sup> "NGO law monitor: Colombia," *International Center for Not-for-Profit Law* website: <a href="http://www.icnl.org/knowledge/ngolawmonitor/colombia.htm">http://www.icnl.org/knowledge/ngolawmonitor/colombia.htm</a>.

<sup>&</sup>lt;sup>145</sup> Grupo de Acción Financiera de Sudamérica (2005) *Informe De Evaluación Mutua Sobre Lavado de Activos y Financiamiento del Terrorismo: Paraguay, 9 December 2005*, available at: http://www.gafisud.info/pdf/INFORMEPARAGUAY 1.pdf.

<sup>&</sup>lt;sup>146</sup> "Anti-Terrorism Law Criminalizes Protest in Paraguay," *Upside Down World*, 8 August 2007, available at: http://upsidedownworld.org/main/paraguay-archives-44/845-anti-terrorism-law-criminalizes-protest-in-paraguay.

<sup>&</sup>lt;sup>147</sup> "A State of Emergency in Paraguay: The Risks of Militarization," *Foreign Policy in Focus*, 26 May 2010, available at: http://www.fpif.org/articles/a state of emergency in paraguay.

<sup>&</sup>lt;sup>148</sup> "Country Reports on Terrorism (Paraguay)," *Embassy of the United States in Paraguay*, press release, 5 August 2010, available at: http://paraguay.usembassy.gov/policy/country-reports-on-terrorism-paraguay.html.

#### 4.4.11 Uzbekistan: Could do better?

In June 2010, EAG (Eurasian Group on money laundering and terrorist financing) found Uzbekistan "partially compliant" with SR VIII, noting that the government had established "a comprehensive integrated system of monitoring and oversight over the NPO sector" and "that this system can be used for, inter alia, protection of the sector from FT or ML risks." EAG nevertheless recommended that Uzbekistan should "review effectiveness of the established system of control and monitoring of the NPO sector" for AML/CFT purposes. <sup>149</sup>

The Uzbek NPO regulation system is seen by ICNL to have resulted in most foreign and international NGOs being "closed and expelled from the country" and "a process of reregistration, which led to a significant reduction in the number of non-governmental organizations" in Uzbekistan. Under the Administrative Liability Code it is illegal to participate in the activity of an unregistered organization. One of the last international organizations in Uzbekistan – the representative office of the Institution of New Democracies in Uzbekistan – was closed by the courts in the spring of 2010." Human Rights Watch's representative office in Uzbekistan was closed down by a court decision the following year.

### 4.4.12 Saudi Arabia: NPO regulation "outclasses" other jurisdiction

A joint FATF/MENAFATF evaluation of Saudi Arabia in 2010 rated the Kingdom as "largely compliant" with FATF SR VIII and observed that "the NPO sector appears to be encapsulated in a comprehensive regulatory and supervisory system that outclasses many other systems of other jurisdictions and that appears to be rather effective." What the evaluators fail to stress is that in Saudi Arabia, only organizations established by royal decree are allowed.

According to ICNL, Saudi regulations impose "multiple barriers to the formation and existence of civil society organizations"; strictly confines civil society organizations to a narrowly construed range of permissible activities; subject the activities of NGOs to strict monitoring by the Ministry of Social Affairs and intelligence authorities (if an NGO engages in unapproved activities, then government authorities compel the founders of the organization to sign pledges to discontinue these activities); and require CSOs to obtain prior approval from the Ministry before communicating with regional and international peer groups. Saudi laws also allow the state to intervene directly in the internal affairs of non-governmental organizations. <sup>153</sup>

<sup>&</sup>lt;sup>149</sup> Eurasian Group on combating money laundering and financing of terrorism (2010) *Mutual Evaluation Report Anti-Money Laundering and Combating the Financing of Terrorism: Republic of Uzbekistan*, adopted EAG Plenary in June 2010, available at: <a href="http://eurasiangroup.org/ru/restricted/EAG\_ME\_2010\_1\_eng\_amended.doc">http://eurasiangroup.org/ru/restricted/EAG\_ME\_2010\_1\_eng\_amended.doc</a>.

<sup>&</sup>lt;sup>150</sup> "NGO law monitor: Uzbekistan," *International Center for Not-for-Profit Law* website: <a href="http://www.icnl.org/knowledge/ngolawmonitor/uzbekistan.htm">http://www.icnl.org/knowledge/ngolawmonitor/uzbekistan.htm</a>

<sup>&</sup>lt;sup>151</sup> International Centre for Non-Profit Law and World Movement for Democracy (2008) *Defending Civil Society*, available at: <a href="http://www.wmd.org/sites/default/files/media/defending-civil-society-reports/Defending%20Civil%20Society%20-%20English.pdf">http://www.wmd.org/sites/default/files/media/defending-civil-society-reports/Defending%20Civil%20Society%20-%20English.pdf</a> (p. 10).

<sup>&</sup>lt;sup>152</sup> Financial Action Task Force (2011) *Mutual Evaluation Report Anti-Money Laundering and Combating the Financing of Terrorism: Kingdom of Saudi Arabia*, 25 June 2011, available at: <a href="http://www.fatf-gafi.org/dataoecd/47/59/45727237.pdf">http://www.fatf-gafi.org/dataoecd/47/59/45727237.pdf</a>

<sup>&</sup>lt;sup>153</sup> "NGO law monitor: Saudi Arabia," *International Center for Not-for-Profit Law* website: <a href="http://www.icnl.org/knowledge/ngolawmonitor/saudiarabia.htm">http://www.icnl.org/knowledge/ngolawmonitor/saudiarabia.htm</a>

#### 4.4.13 Sierra Leone: World Bank demands new NPO regulations

In June 2007, an FATF mutual evaluation conducted by the World Bank found Sierra Leone to be non-compliant with SR VIII and called upon the government to introduce a "legal framework for the regulation of NPOs" and "dissuasive and proportionate" sanctions for organizations that fail to comply with the regulations. <sup>154</sup> The Government of Sierra Leone duly enacted the Revised NGO Policy Regulations in 2009, subjecting civil society organizations to increased interference from Government and other state agencies.

According to ICNL, NGOs in Sierra Leone are defined as having the primary objective of "enhancing the social, environmental, cultural and economic well being of communities." They are therefore restricted from engaging in political and human rights advocacy. NGOs must also sign an Agreement with the Government of Sierra Leone before they can commence operations; this is interpreted to mean that every project implemented in Sierra Leone by NGOs must be approved by the sectoral ministry concerned and by the Ministry of Finance and Economic Development. No project shall be implemented by an NGO in the country without prior state approval. NGOs are subject to stringent reporting and supervisory requirements and must submit annual reports for all projects implemented and details of "all funds committed by donors for project implementation." NGOs are subject to site visits without prior notice. The NGO Policy also states that all assets purchased or acquired with donor funds should be the property of the people of Sierra Leone who are the beneficiaries – rather than of the NGO itself. Finally, NGOs are subject to sanctions (which could include cancellation of duty-free concessions and/or suspension or cancellation of certificate of registration) for failing to comply with the provisions of the NGO Policy, for acting in contravention of its stated objectives, and where the "NGO shows by its nature, composition and operations over the years that it is not developing/promoting the capacity of Sierra Leoneans in the management of its operations." <sup>155</sup>

# **4.4.14** European Union: Attempt to introduce binding NPO regulations rebuffed

In 2005 the European Commission proposed a draft Code of Conduct for Non-Profit Organisations to prevent the sector from being abused by terrorist organizations and comply with FATF SR VIII. 156 Member State governments meeting in the Council of the EU endorsed the draft Code without debate. 157

A public consultation was also launched and a coalition of European NGO platforms called on governments to reject the draft code on the grounds that the European sector "already

<sup>&</sup>lt;sup>154</sup> Inter-Governmental Action Group Against Money Laundering in West Africa (2007) *Mutual Evaluation Report: Anti-Money Laundering and Combating the Financing of Terrorism: Sierra Leone*, 12 June 2007, available at: http://www.giaba.org/media/M\_evalu/SIERRA\_LEONE\_Mutual%20Evaluation%20Report%200607.pdf.

<sup>&</sup>lt;sup>155</sup> "NGO Law Monitor: Sierra Leone," *International Center for Not-for-Profit Law* website: <a href="http://www.icnl.org/knowledge/ngolawmonitor/sierra">http://www.icnl.org/knowledge/ngolawmonitor/sierra</a> leone.htm

<sup>156</sup> European Commission (2005) Commission Communication to the Council, the European Parliament and the European Economic And Social Committee: The Prevention of and Fight Against Terrorist Financing Through Enhanced National Level Coordination and Greater Transparency of the Non-Profit Sector, COM(2005) 620 final, 29.11.2005, available at: <a href="http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=COM:2005:0620:FIN:EN:PDF">http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=COM:2005:0620:FIN:EN:PDF</a>.

<sup>&</sup>lt;sup>157</sup> "2696<sup>th</sup> Council Meeting: Justice and Home Affairs," *Council of the European Union* press release, 14 December 2005, available at: http://www.consilium.europa.eu/uedocs/cmsUpload/JHA,1-2.12.05.pdf.

has inherent mechanisms of transparency and accountability and is already subject to national legislation and control." It added that "Unless evidence is advanced to the contrary, strong doubts are justified as to whether this initiative is proportionate to the actual threat ... while aiming at tackling what has not been demonstrated to be more than a marginal phenomenon, it could end up raising suspicion on the broader NPO sector and have very serious counterproductive effects." 158

Following further criticism, the Code appeared to have been withdrawn and the European Commission decided instead to fund two studies: one examining the extent of criminal abuse of NPOs, 159 the other examining self-regulatory initiatives. 160 The studies confirmed what the coalition of NGO platforms had suggested: the problem of terrorist abuse of NPOs in Europe was extremely rare and existing standards of transparency and accountability were largely sufficient.

Nonetheless, in 2009, a demand for "legal standards for charitable organisations to increase their transparency and responsibility so as to ensure compatibility with Special Recommendation (SR) VIII of the Financial Action Task Force (FATF)" appeared in the draft legislative programme of the EU for 2010-14. More concerted advocacy from European civil society organizations followed and the proposal was restricted to "promot[ing] increased transparency and responsibility for charitable organisations with a view to ensuring compatibility with [SRVIII]."<sup>162</sup>

In 2010 the European Commission issued "voluntary guidelines" for European NPOs; 163 these too were strongly criticized by civil society organizations which described them as wholly unnecessary. 164 All 27 EU member states have been subject to the mutual evaluation process

<sup>&</sup>lt;sup>158</sup> "CSCG position on Code of Conduct for Non Profit Organisations," EU Civil Society Contact Group website: http://www.act4europe.org/code/en/actions.asp?id events=90.

<sup>159</sup> Matrix Insight (2008) Study to Assess the Extent of Abuse of Non-Profit Organisations for Financial Criminal Purposes at EU Level. European Commission Directorate-General Justice, Freedom & Security, available at: http://ec.europa.eu/home-

affairs/doc centre/terrorism/docs/study abuse non profit orgs for financial criminal purposes avril09.pdf.

<sup>&</sup>lt;sup>160</sup> European Commission (2009) Study on Recent Public and Self-Regulatory Initiatives Improving Transparency and Accountability of Non-Profit Organisations in the European Union Commissioned by the European Commission Directorate-General of Justice, Freedom and Security, Submitted by the European Center for Not-for-Profit Law, available at: http://ec.europa.eu/homeaffairs/doc\_centre/terrorism/docs/initiatives\_improving\_transparency accountability npos avr09.pdf.

<sup>&</sup>lt;sup>161</sup> Statewatch (2010) Statewatch briefing on EU proposals to increase the financial transparency of charities and non-profit organisations, January 2010, available at: http://www.statewatch.org/analyses/no-92briefing-eu-financial-transparency-charities.pdf.

<sup>&</sup>lt;sup>162</sup> European Foundation Centre (2009) When cooperation works: Overcoming security concerns about NPOs at EU level, EFC Briefing, 15 December 2009, available at: http://www.efc.be/EUAdvocacy/EU%20Communiqus%20%20Briefings/befc0977.pdf.

<sup>&</sup>lt;sup>163</sup> European Commission (2010) "Voluntary Guidelines for EU based non-profit organisations," Discussion Paper for 3rd conference on "Enhancing Transparency and Accountability of the Non-Profit Sector", Brussels 2 July 2010, available at: http://www.efc.be/EUAdvocacy/Documents/2010 DGHOMe NPOGuidelines Discussion%20Paper.pdf.

<sup>&</sup>lt;sup>164</sup> The European Foundation Centre, Cordaid, and the Samenwerkende Brancheorganisaties Filantropie (2010) Joint comments on the discussion paper: "Voluntary guidelines for EU based non-profit organisations," 10

with regards to FATF SR VIII. Only two countries are deemed "compliant," six are "largely compliant," 12 are "partially compliant" and seven are "non-compliant."

#### **5** Conclusions and Recommendations

#### 5.1 A contradictory approach

The positive roles that many civil society groups across the world play in protecting and providing services to marginalized communities, combating racism and discrimination, promoting human rights and social justice, holding governments, corporations and IGOs to account, demanding democracy and transparency, challenging inequality, and educating the public, are widely recognized and lauded. Outside the framework of the War on Terror, the U.S. State Department has called on other states to allow NGOs to function in an environment free from harassment, intimidation, and discrimination; to receive financial support from domestic, foreign, and international entities; and called for laws regulating NGOs to be applied apolitically and equitably. Last year the United Nations created the first ever Special Rapporteur on Freedom of Assembly and Association to defend civil society. Welcoming the initiative, the U.S. government announced that it "will continue our leading effort to expand respect for this fundamental freedom for civil society members and other individuals all over the world." <sup>166</sup>

The top-down and over-broad approach to the regulation of civil society in the name of countering terrorism, strongly promoted by U.S. governments and the Financial Action Task Force, clearly contradicts these values and principles. The FATF is not, of course, responsible for the outright repression of civil society in the countries discussed above (the governments and agencies of those countries are). But what the research demonstrates is that, in its current form, FATF SR VIII is a danger to civil society organizations in many parts of the world, because it incites governments to introduce onerous rules and regulations, subject NPOs to excessive state surveillance, and interfere in or restrict the activities of CSOs. While this was surely not the intention of the Group of Seven justice ministers who called for the establishment of the FATF, or the Group of Eight finance ministers who called for measures to tackle terrorist financing in the immediate aftermath of 9/11, that is what the FATF process has resulted in. An innocuous sounding recommendation on reducing the vulnerability of the NPO sector to exploitation by terrorist financiers from an obscure intergovernmental body has been interpreted, expanded, and enforced in a way that threatens to impose a rigid global framework for state regulation of NPOs.

A growing body of research has documented the way in which many less developed and less democratic states already make it very difficult for NPOs to operate without undue restraint; many of their governments now have the express endorsement of the FATF, World Bank, or IMF to introduce or expand regulatory frameworks that facilitate their intrusions into activities of

 $September\ 2010\ ,\ available\ at:\ \underline{http://www.efc.be/EUAdvocacy/Documents/EFC\ CordaidJoint-SBF-\underline{comment\_10September.pdf}.$ 

<sup>165</sup> United States Department of State (2006) "Guiding Principles on Non-Governmental Organizations (NGOs)" in *International Journal of Not-for-Profit Law*, Volume 9, Issue 1, December 2006, available at: <a href="http://www.icnl.org/knowledge/ijnl/vol9iss1/art">http://www.icnl.org/knowledge/ijnl/vol9iss1/art</a> 9.htm. See also *Civil Society: Supporting Democracy in the 21st Century*, Remarks by Hillary Rodham Clinton, Secretary of State, Krakow, Poland, 3 July 2010, available at: <a href="http://www.state.gov/secretary/rm/2010/07/143952.htm">http://www.state.gov/secretary/rm/2010/07/143952.htm</a>.

<sup>&</sup>lt;sup>166</sup> "UNHCR Creation of Special Rapporteur on Freedom of Assembly and Association," Press Statement, Hillary Rodham Clinton, Secretary of State, 30 September 2010, available at: http://www.state.gov/secretary/rm/2010/09/148486.htm.

NGOs and civil society organizations. The plethora of rules and regulations regarding due diligence and the proactive disclosure of suspicions about terrorist links has also made it much more difficult for international NGOs and donor organizations to work in conflict zones and with "suspect communities." In a climate in which European and North American development budgets already face the dual pressures of budget cuts and securitization, the perceived dangers of doing development work in countries where NPOs are vulnerable to terrorist abuse has already contributed to decisions by donors to pull out of supposedly "high-risk" or "non-compliant" countries. This can only have negative consequences for social justice and conflict resolution initiatives that had previously benefited from projects supporting grass-roots and community organizations and engaging marginalized stakeholders.

#### 5.2 Rethinking SR VIII

The legitimacy of the SR VIII regime rests on its proportionality: is the framework for NPO regulation elaborated by the FATF commensurate to the actual threat of terrorist exploitation of non-profit organizations? The available evidence certainly does not support the proposition that terrorist financing is a major problem across the world. The FATF has taken a sledgehammer to crack the proverbial nut. Its approach appears both disproportionate and *ultra vires* with SR VIII going beyond its remit of reviewing the adequacy of laws to address potential vulnerabilities of NPO sectors to abuse by terrorism, to requiring states to regulate their NPO sectors as a whole. A serious debate about the purpose, impact, and future of SR VIII is necessary in the light of the serious threats to civil society described above. This debate should give careful consideration to the options open to FATF member states, including repealing or reforming SR VIII.

Given the already substantive and onerous obligations on states and private entities to enact a whole host of measures designed to prevent terrorist financing – many of which are set out in other FATF Recommendations and UN Security Council Resolutions – there are strong arguments that FATF SR VIII is not needed at all. Assuming that states meet their financial surveillance, criminal law, and police cooperation obligations, they should have all the powers they need to investigate and prosecute terrorist financing regardless of the status of the perpetrator. As a 2010 report by the World Bank suggested: "The rarity of instances of terrorism financing by NPOs, when contrasted against the enormous scope of the sector, does raise the question of whether, in and of itself, government regulation is the most appropriate response. To be clear, this is not to belittle the significance of the issue; rather, it is to question the nature of the response." <sup>167</sup> In this context the FATF might simply restrict the scope of SR VIII to its apparently original purpose; in other words limiting the obligation on states to the review of their own NPO sectors for vulnerability of terrorist financing (see Section 4). This would require wholesale changes to the FATF's guidance and compliance regime. If terrorist financing by NPOs is found to be a bona fide problem in specific countries, then advice on how to deal with it may be provided the FATF and other expert organizations.

In imposing a package that amounts to wholesale NPO regulation in order to serve an international law enforcement agenda, the FATF has also disregarded the great strides toward transparency and accountability already taken by NPO sectors in many countries. State-centric

<sup>&</sup>lt;sup>167</sup> Van der Does de Willebois, E (2010) "Nonprofit Organizations and the Combating of Terrorism Financing: A Proportionate Response," *World Bank Working Paper no. 208*, available at: http://issuu.com/world.bank.publications/docs/9780821385470.

approaches also ignore the positive role that NPOs can play in both assessing measures to prevent terrorist financing and ensuring that any new regulations does not adversely affect others in civil society. The FATF's approach to the NPO sector contrasts with that taken toward the banking and financial services sectors, which have long had observer status at the FATF and play a very active role in the development and implementation of FATF recommendations. It is difficult to understand why the recommendation, guidance, and evaluation criteria for SR VIII have all been drawn up by the FATF without any open consultation or structured input from concerned NPOs.

If SR VIII is to be maintained, substantial safeguards are urgently required to protect freedom of expression and association and to prevent undue restrictions on the operational space of civil society organizations and human rights defenders. Among the most alarming findings of this research was the failure on the part of the FATF – an intergovernmental policy forum with global reach – to adequately mainstream human rights concerns into any of its 40+9 Recommendations.

International human rights law requires the FATF to ensure that all of its recommendations and guidance pay due regard to the appropriate minimum standards of protection set out in international conventions, protocols, and jurisprudence. Yet there is nothing in the FATF's evaluation and assessment guidance to suggest that the rights to freedom of association and expression of NPOs should be expressly guaranteed, or indeed any other enforceable safeguards against the kind of excessive regulation described above. Moreover, it was also apparent from the evaluation reports that the inspection teams lacked the mandate and expertise to address NPO regulation in a manner consistent with international human rights law.

In response to growing concerns about human rights violations arising from the implementation of Security Council resolutions on the prevention of terrorism, the United Nations Counter-Terrorism Executive Directorate (CTED) is now obliged to "ensure that all human rights issues relevant to the implementation of [Security Council] resolutions [on counter-terrorism] are addressed consistently and even-handedly." Why not subject the FATF counter-terrorism mandate to the same standards?

Careful thought must be given to whether the FATF is an appropriate body to be promoting and enforcing standards of NPO regulation throughout the world. If it is to continue in this vein, then it must urgently introduce specific safeguards based on international laws protecting the right of individuals to form, join, and participate in civil society organizations. The World Movement for Democracy and the International Center for Not-for-Profit Law "Defending Civil Society Project" have developed six principles to protect civil society from excessive regulation and undue political and legal interference. 169 The principles reflect the way

The UN's Counter-Terrorism Executive Directorate (CTED) is also guided by the principle that "effective counter-terrorism measures and respect for human rights are complementary and mutually reinforcing, and are an essential part of a successful counter-terrorism effort" and CTED is obliged "to further develop its activities in this area, to ensure that all human rights issues relevant to the implementation of [Security Council] resolutions [on counter-terrorism] are addressed consistently and even-handedly." *Resolution 1963 (2010) Adopted by the Security Council at its 6459th meeting, on 20 December 2010*, S/RES/1963 (2010), available at: <a href="http://www.un.org/ga/search/view\_doc.asp?symbol=S/RES/1963(2010)">http://www.un.org/ga/search/view\_doc.asp?symbol=S/RES/1963(2010)</a>.

<sup>&</sup>lt;sup>169</sup> International Center for Not-for-Profit Law and World Movement for Democracy (2008) *Defending Civil Society*, available at: http://www.wmd.org/projects/defending-civil-society/executive-summary.

in which international law protects the rights to freedom of association, to operate free from unwarranted state interference, to free expression, to communication and cooperation, to seek and secure resources, and places a duty on states to protect the rights of civil society. Judged against these benchmarks, it is SR VIII itself that appears "non-compliant." The newly appointed Special Rapporteur on Freedom of Assembly and Association could surely provide guidance to the FATF on this matter.

#### 5.3 The need for a broader debate about the FATF

The FATF emerges as a powerful policy-making and enforcement body with global reach. This raises important questions about the kind of regulation and democratic control to which the FATF's activities should be subject. The introduction to this report employed several deliberately provocative concepts to highlight several specific problems. Whether one agrees or not with the concept of "policy laundering," the fact remains that the highly coercive and technocratic frameworks for financial surveillance, combating money laundering, and combating terrorist financing have been firmly implanted on the international counter-terrorism and global governance agendas in the absence of any real debate about their impact outside of the financial services sector. And whether or not one accepts or rejects the premise of "global enforcement regimes," a series of decisions adopted in the six weeks after 9/11 have had far-reaching implications in terms of globalising the FATF and effectively imposing a set of G7 standards upon the rest of the world.

The FATF's compliance framework, developed out of the World Bank and IMF financial sector assessment programs, means that states' obligations under the 40+9 Recommendations now exceed the scope of those under comparable intergovernmental law enforcement conventions. It matters that the FATF is not regulated by any formal legal agreement, because crucial debates about its mandate, powers, and activities have been avoided. It was the emergence of this kind of *ad hoc* alternative to traditional forms of so-called "liberal intergovernmentalism" that gave rise to the concept of policy laundering in the first place. The absence of important debates about adequate democratic control of the FATF and public accountability is reflected in a mandate that is concerned almost solely with the needs of law enforcement agencies above other values and principles, and a Secretariat that is unwilling to even disclose the nationality of the seven governments which sit on the FATF's Steering Board.

In addition to the specific human rights concerns around SR VIII, the FATF has also failed to augment its financial surveillance mechanisms with dedicated data protection regimes governing "suspicious" transactions reports and the activities of Financial Intelligence Units. <sup>170</sup> Beyond the urgent need to re-think SR VIII, there should be a much broader debate about the future regulation and control of the FATF, its legal status, its enforcement regime, its compliance with international human rights standards, and its mechanisms for enhanced accountability and transparency.

<sup>&</sup>lt;sup>170</sup> There is a single recommendation buried in the evaluation handbook that states: "Countries *should* establish controls and safeguards to ensure that information received by competent authorities is used only in an authorised manner. These controls and safeguards *should* be consistent with national provisions on privacy and data protection" (emphasis added).

#### 5.4 Recommendations

- 1. The FATF should recognise the crucial role of civil society in developing effective and proportionate counter-terrorism policies, as set out in United Nations Security Council Resolutions, and begin an active dialogue on SR VIII with NPOs and human rights experts as a matter of urgency.
- 2. This dialogue should assess the legitimacy, scope, and interpretation of FATF Special Recommendation VIII with a view to substantial reform, including the introduction of adequate protections for civil society.
- 3. The FATF should limit compliance assessments for SR VIII to countries where there is a demonstrable problem of terrorist financing by NPOs.
- 4. In accordance with the Recommendations of the Working Group on Tackling the Financing of Terrorism of the United Nations Counter Terrorism Implementation Task Force, states and IGOs should avoid rhetoric that ties NPOs to terrorism financing in general terms, because it overstates the threat and unduly damages the NPO sector as a whole.
- 5. Experts should assess the compliance of all 40+9 Recommendations with international human rights and data protection laws and conventions with a view to incorporating the necessary protections into FATF guidance, best practices, and evaluations of member states.
- 6. Member countries should consider appropriate mechanisms to improve the democratic control, public accountability, and legal regulation of the FATF. At a minimum, this should include a formal international agreement regulating the powers and activities of the FATF, transparent rules and procedures around decision-making, and measures to facilitate the public's right of access to FATF information.

Article

# Practice Note: Egypt and the Catalyst of Constraint

## Douglas Rutzen<sup>1</sup>

In the past few years, more than 50 countries have considered or enacted restrictions on civil society. The first wave of constraints occurred after the "color revolutions" in Central Europe. The second wave occurred in the wake of the Arab Spring. In their current manifestation, constraints target: (1) the freedom of assembly, (2) the formation and operation of civil society organizations ("CSOs"), and (3) the foreign funding of CSOs.

Since Egypt's recent crackdown on civil society, Russia, Pakistan, Bangladesh, Algeria, Kyrgyzstan, Venezuela, and Zimbabwe are a few of the countries that have considered or enacted restrictions on civil society. We avoid imputing causation, recognizing that constraints are rooted in the context of each country. But when globally significant countries impose constraints, a contagion effect often follows. Accordingly, there is concern that Egypt's crackdown will embolden additional governments to adopt restrictive measures, just as Russia's restrictive CSO Law added momentum to the first wave of civil society legal constraints several years ago.

#### I. Typologies of Constraint

Civil society is confronted with a disabling legal environment in scores of countries.<sup>2</sup> As a threshold matter, in many countries the law impedes the ability to form CSOs. For example:

- In Qaddafi's **Libya**, the death penalty could be imposed for forming independent groups.
- In **Turkmenistan**, 500 citizens are required to form national-level associations.
- In **Eritrea**, local CSOs engaged in relief and rehabilitation are required to have access to one million US dollars which is more than 20,000 times monthly per capita GDP.
  - Governments also employ registration laws to constrain civil society:
- In **Bahrain**, a CSO can be denied registration if "society does not need its services or if there are other associations that fulfill society's needs in the field of activity." This provision has been used to deny registration to human rights groups.
- In **Russia**, a gay rights organization was denied registration on the grounds that its work "undermines the sovereignty and territorial integrity of the Russian Federation in view of the reduction of the population."
- In **Belarus** and many other countries, it is virtually impossible to register a CSO, and operating an unregistered organization is a criminal offense.

<sup>&</sup>lt;sup>1</sup> Douglas Rutzen is President and CEO of the International Center for Not-for-Profit Law.

<sup>&</sup>lt;sup>2</sup> For a more comprehensive summary of constraints, please see the report "Defending Civil Society," which ICNL drafted in conjunction with the World Movement for Democracy Secretariat at the NED, http://www.icnl.org/research/resources/dcs/ICNL-WMD\_Defending\_CS.pdf.

Even when CSOs manage to register, governments often impose limitations on their activities:

- In **Uganda**, a CSO must give "seven days' advance notice in writing" of its intent "to make any direct contact with the people in any part of the rural area of Uganda."
- The law of **Equatorial Guinea** prohibits CSOs from engaging in human rights activities. Countries also seek to impede foreign funding and international contact:
- In **Ethiopia**, a 2009 Proclamation prohibits CSOs receiving more than 10 percent of their funding from abroad from advancing human rights, children's rights, disability rights, or gender equality.
- In **Jordan** and elsewhere, foreign funding must be preapproved by the government.
- In **Egypt**, in addition to prior approval for foreign funding, CSOs must obtain government permission to affiliate with any foreign organizations.

#### **II.** Recent Developments

Since 2011, countries have imposed restrictions in three general areas.

First, many countries have restricted the freedom of assembly. For example:

- In February 2012, **Belarus** imprisoned an activist who displayed teddy bears carrying protest banners.
- Malaysia adopted a law banning street protests, among other problematic provisions.
- Uganda revived a bill requiring permission for three or more people to assemble to discuss "the principles, policy, actions or failure of any government, political party or political organization."

Second, a number of countries have considered or enacted restrictive legislation burdening the formation and activities of CSOs. For example:

- In January 2012, **Algeria** adopted a new *Law on Associations*. Under this law, registration can be rejected if the association's activities are not in the "general interest." In addition, the government can suspend a CSO if it determines that the organization interferes with the "internal business" of the country.
- In violation of domestic law, in February 2012 the Governor of Masvingo Province in **Zimbabwe** required CSOs to enter into Memoranda of Understanding, and he announced the suspension of 29 CSOs that refused to do so.
- In early 2011, the government of **Cambodia** released a draft law that prohibited unregistered organizations and contained no criteria limiting government discretion to deny registration.
- In 2011, countries including **Egypt, Libya, Tunisia, Sudan, Iran, Syria, China, Cuba, Ethiopia, and Vietnam** imposed Internet restrictions impeding the work of CSOs and civic activists.

The third, and perhaps most common, trend relates to constraints on foreign funding. Egypt reflects the zeitgeist of constraint, but Russia, Pakistan, Bangladesh, Algeria, Kyrgyzstan,

Venezuela, and Ecuador are a few of the other countries that have considered or adopted foreign funding restrictions. Among other examples:

- In **Russia**, the Duma recently held a hearing on the foreign funding of civil society, and in February 2012, the Federal Service for Financial Monitoring issued an order calling for additional financial monitoring of Russian and foreign CSOs.
- In **Pakistan**, a bill on the foreign funding of CSOs was presented to the Senate in February 2012.
- **Bangladesh** is currently considering a Foreign Donations (Voluntary Activities)
  Regulation Act. Though based largely on existing constraints, the Act raises concern because it requires organizations to receive project approval to undertake activities with foreign funding, among other problematic provisions.
- The January 2012 law in **Algeria** impedes associations from receiving foreign funding.
- In December, **Kyrgyz** Parliamentarians introduced a draft law to give the government broad discretion to establish procedures governing foreign aid.
- In **Venezuela**, recipients of USG funding have been labeled "enemies of the revolution" and warned that they face imprisonment or "popular justice" a significant threat in Caracas, which has one of the highest murder rates in the world. In addition, an antiterrorism bill explicitly referencing CSOs is awaiting President Hugo Chavez's signature.
- In 2011, **Israel** considered foreign funding restrictions that would have disproportionately burdened independent human rights groups.
- In July 2011, **Ecuador** issued a Decree prohibiting *international* organizations from receiving bilateral or multilateral funding to implement activities in Ecuador.

In summary, recent months have marked a continuation of the "associational counter-revolution" that began in the last decade. While there has been progress in some countries, in many others, restrictive laws have been considered or enacted. In response, ICNL is engaged with country partners and the international community to help preserve safe legal space for civil society. For further information, please see <a href="https://www.icnl.org">www.icnl.org</a>.

Article

# **Azerbaijani NGO Support Council:** Overview of Three Years of Activity

Mahammad Guluzade and Natalia Bourjaily<sup>1</sup>

#### **Executive Summary**

In 2007, the Government of Azerbaijan established a Council on State Support to Nongovernmental Organizations under the President of the Republic of Azerbaijan<sup>2</sup> (hereinafter the "NGO Support Council"), with an aim to provide support to local NGOs. Three years into its activities, the NGO Support Council is now known for providing financial support to Azerbaijani NGOs, and for serving as a forum for NGOs to raise concerns over legislation and other matters of social and public importance. The NGO Support Council serves as an important and usually helpful mediator between NGOs, the government, and society at large. The NGO Support Council distributed around seven million USD in grants during 2008-2010 to more than 750 NGO projects. Despite its meaningful impact, though, the NGO Support Council has not addressed all the needs and issues faced by Azerbaijani NGOs.

This article provides an overview of the NGO Support Council's activities over the past three years. It seeks to look at whether it has achieved the goals for which it was established, to identify problems faced by the council, and to provide recommendations on possible improvements for its future work.

#### **Background**

Azerbaijan is an oil-rich former USSR country that obtained its independence in 1991. For years the Azerbaijani Government was also known to international community because of its unfriendly attitude towards NGOs and civil society at large. During that time, NGOs survived on foreign grants, and this became a source of friction between NGOs and the government. The Azerbaijani Government treated NGOs as if they were foreign agents or spies. NGOs and the government saw each other only as opponents. For years, registration of an indigenous NGO was almost impossible in Azerbaijan. In four cases, the European Court of Human Rights (ECHR) found Azerbaijan to be in violation of Article 11 (freedom of association) of the European Convention on Protection of Human Rights and Fundamental Freedoms. In recognition of the ECHR's rulings, the Government of Azerbaijan has improved the process of NGO registration and has begun to settle issues relating to registration in favor of NGOs and their founders. The Azerbaijani Government's attitude started to change also due to its new membership in the

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<sup>&</sup>lt;sup>2</sup> See their official web-page at www.cssn.gov.az

<sup>&</sup>lt;sup>3</sup> The cases are *Ramazanova v. Azerbaijan*, *Ismailov v. Azerbaijan*, *Nasibova v. Azerbaijan*, and *Aliyev and others v. Azerbaijan*.

<sup>&</sup>lt;sup>4</sup> *The NGO Law: Azerbaijan Loses Another Case in the European Court*, by Mahammad Guluzade and Natalia Bourjaily, <a href="http://www.icnl.org/knowledge/ijnl/vol12iss3/art">http://www.icnl.org/knowledge/ijnl/vol12iss3/art</a> 2.htm.

Council of Europe and exposure to Western models of NGO-government interaction. The Government of Azerbaijan manifested the change in its attitude towards NGOs by starting to register new NGOs. By 2007, more than 2,500<sup>5</sup> NGOs were registered in Azerbaijan. When the government saw that the expanded number of NGOs did not cause political unrest, it implemented the next step: the President approved the Concept for State Support to Nongovernmental Organizations (hereinafter the "Concept"), which provided a legal basis for governmental support of civil society in Azerbaijan. The Concept was designed to make government funding more accessible to Azerbaijani NGOs, as compared to foreign grants.

Before deciding on how to provide financing to NGOs, the Azerbaijani Government studied international best practices, in particular the experiences of Hungary and Croatia. On 13 December 2007, following a study tour and a period during which it conducted comparative research, the President of Azerbaijan signed a decree on establishing a Council for State Support to NGOs, a body designed to serve as a "bridge" between NGOs and state bodies, as well as a vehicle to provide financial support to NGOs in Azerbaijan. The President also approved the regulations on the NGO Support Council, <sup>7</sup> a document that outlines the council's status and main procedures.

According to the regulations, the NGO Support Council was entrusted with the right to develop proposals to improve the state policy in regard of NGOs and submit them to the President; and to provide consultative, methodical, logistic, financial, and other type of assistance to NGOs.<sup>8</sup>

In addition to provision of financial support to Azerbaijani NGOs, the NGO Support Council has already proven to be an important advocate for NGOs interests. The council played a significant role in preventing adoption of legislation that was initiated by the Government of Azerbaijan, and originally designed to restrict activities of NGO, in 2009. It is currently advocating with the Government for simplification of financial reporting requirements for NGOs, and providing technical support to NGOs, helping them to comply with complex financial reporting.

#### **Establishing NGO Support Council**

The NGO Support Council was established as a result of the President's Decree of 13 December 2007. It is designed to represent both the government and NGOs. As such, it is composed of eleven members, all of whom are appointed by the President of Azerbaijan (eight members are nominated by non-governmental organizations and one member from each of the

<sup>&</sup>lt;sup>5</sup> According to Mr. Ilgar Mammadov, Head of Registration and Public Notary Main Department of the Ministry of Justice of Azerbaijan, there were 2,612 registered NGOs in Azerbaijan as of 14 December 2010. Roundtable "Annual financial reporting of NGOs in Azerbaijan: problems and perspectives," 14 December 2010, Baku.

<sup>&</sup>lt;sup>6</sup> Decree on Approving a Concept for State Support to Non-governmental Organizations, approved by the President of Azerbaijan, dated 27 July 2007, available at www.cssn.gov.az.

<sup>&</sup>lt;sup>7</sup> Regulations on the Council of State Support to Non-Governmental Organizations under the President of the Republic of Azerbaijan, approved by President's Decree # 674 of 13 December 2007, available at <a href="https://www.cssn.gov.az">www.cssn.gov.az</a>.

<sup>&</sup>lt;sup>8</sup> Ibid, para. 2.3.

<sup>&</sup>lt;sup>9</sup> See Analysis of Proposed Amendments to the Law of the Republic of Azerbaijan on Non-governmental Organizations (Public Associations and Foundations), ICNL, 16 June 2009, available at www.icnl.org.

three state bodies: the Ministry of Justice, the Ministry of Finance, and the President's Office). The NGO Support Council's members are appointed to four-year terms and cannot hold these positions for more than two consecutive terms. They do not get paid from the state budget and work on a voluntary basis. The members of the council elect from among themselves a chairman, deputy chairman, and secretary. The legislation requires that the members meet certain requirements to prove their competence: (i) they must possess a university degree; and (ii) they must have reputation in the society and high moral values.

The present chairman of the council is an influential deputy and prominent civil society figure who is providing strong leadership and relative political independence in the council's decision making, despite the fact that all of the council's funding comes from the state budget. His leadership helped the NGO Support Council gain trust among NGOs in Azerbaijan as well as international organizations. Many international organizations, such as the World Bank, UNDP, USAID, and OSI, have been cooperating with the NGO Support Council, including co-funding joint projects.

#### **Grants to NGOs**

The main function of the NGO Support Council is to provide financial support to NGOs via grants. It distributed around seven million USD in grants during 2008-2010 to support more than 750 NGO projects. Grants competitions are held several times a year. The NGO Support Council supports NGO activities in a broad variety of areas, from defending human rights and free legal aid, to social-economic development and environmental protection. Only Azerbaijani NGOs can apply for grants.

The council's grant competition is normally announced one month prior to date of submission of project proposals, and contains detailed competition rules. Applications can be submitted by mail or in person.

The evaluation of the projects submitted to the NGO Support Council is carried out in three stages:

- 1. *Preliminary selection of the project proposals* by the Council's Secretariat, which mostly checks the conformity of the project with the competition rules.
- 2. Evaluation of the project proposal expertise by contracted experts. The experts evaluate the projects on a score-based system according to the evaluation sheet approved by the NGO Support Council. Each project is codified by the NGO Support Council and evaluated by three independent experts.
- 3. Final decision of the NGO Support Council on the project proposals. The eleven members of the Council discuss each project proposal individually and make their decision in view of the experts' opinion. The secretariat then places information about winning organizations on its webpage and notifies them individually by mail.

Those NGOs whose project proposals were not successful can appeal to the NGO Support Council within ten days from the time the decision is made. Appealing NGOs are invited to the council to familiarize themselves with the expert opinions on their project proposal. In practice, very few NGOs use this appeal mechanism (out of 984 proposals rejected by the

Council, only 57 were appealed)<sup>10</sup> because (i) according to NGOs, evaluations of project proposals are conducted rather impartially and NGOs trust the final decision of the NGO Support Council; (ii) chances are slight that an NGO might win an appeal and NGOs do not wish to damage their "relationship" with the NGO Support Council as they plan to apply for grants in the future. So far, there was only one case where an organization won its appeal.

Overall, the procedure of conducting competitions for grants has been impartial and transparent. NGOs interested in this source of funding have been closely monitoring the work of the NGO Support Council. So far, NGOs initiated two cases against the council's withdrawal of the decision on financing their proposals, when these NGOs accused the council of an unjustified budget cut. These cases are still pending in court.

An important and perhaps most problematic part of the NGO Support Council's work is monitoring the implementation of projects supported through grants. During its first grant competition in 2008, the NGO Support Council provided funding to 191 NGOs. When the secretariat began monitoring the financed projects, it was discovered that some ten percent of NGOs did not submit their project reports on time, and several NGOs could not be reached at the contacts provided to the NGO Support Council. Having felt "cheated," the NGO Support Council became more rigorous in the selection of grants submitted by local NGOs. Analyses of the subsequent grant rounds demonstrate that at present, the NGO Support Council mostly finances the projects of well-established NGOs whom they "trust."

#### Conclusion and recommendations

The establishment of the NGO Support Council in Azerbaijan was an impetus for strengthening and further development of NGOs in the country. It did not become a government tool to manipulate civil society through funding, as some foreign observers had feared when the NGO Support Council was established. Moreover, successful media coverage of NGO activity sponsored by the council helped improve NGOs' public image among society in general.

The NGO Support Council has not replaced foreign funding in some areas, but rather provides important supplementary funding in areas of society that were not previously supported by any funder, including patriotism, national traditions and customs, and propaganda for Azerbaijan's position in Karabakh conflict. Getting funding from the NGO Support Council does not require knowledge of a foreign language, and proposal and reporting requirements are often much simpler than similar requirements imposed by foreign donors. These distinctions, along with the generally very small sizes of grants, are not typically attractive to many beneficiaries of foreign grants, which allows small, indigenous organizations to benefit from the funding.

In practice, the NGO Support Council provides many types of support, not all of which are specifically prescribed by its bylaws, such as helping groups to register NGOs. The registration process for NGOs remains bureaucratic and politicized in Azerbaijan.

The main challenge for the NGO Support Council is its inability to meet the needs of NGOs with its limited budget. The council is financed by the state budget of Azerbaijan and there is no basis for it to generate funds from other sources. In Croatia, for example, a similar institution (the National Foundation for Civil Society Development) is financed through private donations, income from economic activity, and other sources (a percentage from money

<sup>&</sup>lt;sup>10</sup> ICNL obtained these statistics directly from the NGO Support Council in January 2011.

collected through lotteries and gambling). <sup>11</sup> Single-source funding makes the NGO Support Council vulnerable to political pressure as to which NGOs are financially supported and which are not. So far, because of its strong leadership, the NGO Support Council has been impartial in its decision making. However, unless sources of funding are diversified, this may not be the case for much longer.

<sup>&</sup>lt;sup>11</sup> Katerina Hadzi-Miceva, Legal and Institutional Mechanisms for NGO-Government Cooperation in Croatia, Estonia, and Hungary, *IJNL*, Volume 10, Issue 4, August 2008, <a href="http://www.icnl.org/knowledge/ijnl/vol10iss4/art\_1.htm">http://www.icnl.org/knowledge/ijnl/vol10iss4/art\_1.htm</a>

Article

# Can Lead Directors Help Improve Not-For-Profit Board Performance?

Eugene H. Fram<sup>1</sup>

Not-for-profit (NFP) boards didn't receive very high grades in 2010, according to a comprehensive study by Board Source, a national membership organization serving more than 5,000 nonprofit board members and executives. According to the study's findings, "Chief executives give their boards a C+ and board members give themselves a B." The boards, according to the chief executives, did very poorly (C grade or worse) in fundraising, community relations, recruitment, and strategy development. My board observations indicate these low grades can be due to overcommitted board chairs that change yearly or biennially, inadequate organizational evaluations, modest communications between directors, poorly functioning board committees, and occasional crises. These challenges might be more easily addressed if nonprofit boards were to employ a *Lead Director* (LD) to help focus on these types of problems.

#### **Lead Directors in Public Companies**

The 2002 Sarbanes-Oxley Act was an impetus for the New York Stock Exchange to require that "listed companies have a 'presiding' (or lead)<sup>3</sup> director to oversee (at least) a once yearly meeting of the independent directors without the presence of management." In contrast, "Nasdaq mandated that listed companies must have executive sessions of independent directors, but did not impose requirements with respect to who should preside at that those sessions." Utilizing an LD assumes that the board chair is not an independent director, i.e., is considered a member of management.

Today, in addition to chairing meetings of independent directors, LDs "add value ... by improving the [board's] performance ... helping to strengthen the directors' relationship with the CEO and stabilizing the performance of the company in periods of crisis or transition." <sup>5</sup> Might these benefits accrue to NFP boards if they appoint as a lead director to help solve some of the longstanding challenges commonly encountered with nonprofit governance?

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<sup>&</sup>lt;sup>2</sup> "Board Source Nonprofit Governance Index, 2010, pp. 7-8.

<sup>&</sup>lt;sup>3</sup> Also can be titled "Non-Executive Chairman" if the person chairing the board is an independent director. "An Independent Voice on the Board," Cahill Attorneys, November 17, 2008, http://www.cahill.com/news/publications/000060.

<sup>&</sup>lt;sup>4</sup> Jeffrey Stein & Parth Munshi, "The Changing Role of the Lead Director," *Corporate Governance Advisor*, November/December 2008, p. 3.

<sup>&</sup>lt;sup>5</sup> "The role and value of the lead director," *Lead Director Network View Point*, issue #1, King & Spaulding, Tapestry Networks, July 30, 2008, p. 3.

#### The Nonprofit Board Difference

Except in states that allow the management CEO to be a board member, managers of NFPs do not hold board positions. The vast majority of NFP directors are unpaid volunteers who contribute their time, expertise, and financial support to the nonprofit. In contrast to the public company, if the NFP does not achieve its financial objectives, the board members do not have any financial risks, except if they are involved with fraud or some level of negligence. In addition, the Board Source study shows that about 50 percent of nonprofit board chairs rotate each year and another 33 percent rotate every two years. This is not a common procedure in the for-profit sector. Because of this board leadership turnover, an LD might be more valuable in the NFP environment than it is in the for-profit environment.

## The LD on a Nonprofit Board

NFPs traditionally seek more board time commitments than the volunteer board persons are able to give. This certainly extends to the board chair, who agrees to commit extra time for the chair's term. But experience shows that volunteers often miscalculate the board time required, certainly when transitions or crises arise. (This also is often the situation when the chair has major responsibilities for a university or a large business organization.) Consequently, it seems logical to have another volunteer director empowered to formally fulfill some of the *coordinating responsibilities* expected of a board chair. In this sense, the LD can be considered to be an "honest broker" or facilitator for the board in dealing with the chairperson, fellow board members, the CEO, and stakeholders, but not with the staff.

Listed below are some common duties of an LD on a public company board. The items on the list can easily be applied to the challenges facing nonprofit boards.

## Lead Director Directors' Duties<sup>6</sup>

- Structuring board meetings (ensuring that all board members are heard)
- Recommending matters for board consideration (especially strategic matters in the case of NFP boards)
- Coordinating independent director actions (communicating with board members who only meet occasionally)
- Setting board meeting agendas with the CEO and board chair
- Facilitating communications among the chairperson, CEO, and board members
- Serving as an independent liaison to stakeholders in the NFP environment
- Assigning tasks to board committees
- Providing leadership in crisis situations
- Coordinating the performance evaluation of the CEO by the chairperson
- Overseeing the annual evaluation of the board and its committees

<sup>&</sup>lt;sup>6</sup> "An Independent Voice on the Board," op. cit.

#### Projected Tasks of an LD on an NFP Board

Since the LD position has not yet become a part of any NFP board structure, following are projections of how these common LD tasks might develop for an NFP board. As usual, the devil is in the details of each board's operating style and culture.

- *Preparation of Meeting Agendas*. Working with the board chair and the CEO as a team, the LD needs to be involved with the development of meeting agendas. However, the LD also needs to verify that all directors have needed information, and more importantly that they really understand what is presented in the board book. In this role, the LD is responsible for making sure that meetings are productive.<sup>7</sup>
- Speeding the consensus process. Reaching timely consensus is a substantial concern in the NFP board environment. Often, board processes read like complex legislative bylaws, such as requiring several discussions over time before a proposal can be voted upon. Consequently, the LD can be an advocate for processes that enable the group to reach actionable consensus in a timely fashion.
- Making strategy, not operations, a focus for discussions and decisions. Minutiae agenda items seem to be endemic to the agendas of NFP board meetings. As a result, it is not unusual to have strategy issues frequently postponed. (Only about half the boards in the Board Source study received top grades for this significant responsibility.) Consequently, an LD, as a facilitator, can be empowered to improve NFP board productivity by making certain that strategic decisions are the focus of timely and directed discussions.
- Monitoring the quality and quantity of management information flowing to the board. In current times, board members of commercial and NFP organizations are encouraged to directly interface with senior management personnel to ask questions and to seek added insights.<sup>8</sup> How directors make these contacts needs to be prescribed by board policy, and the board chair and the CEO need to be well informed about potential opportunities and concerns arising from the meetings. The LD can be a nexus for monitoring these communications. The policies need to be developed in a thoughtful manner, and the visits should not become distracting events.
- Interceding with difficult or nonperforming directors. Dealing with these types of directors is a perennial problem for both NFP board chairs and CEOs. Some examples: the committee chair who never calls a meeting, the one who calls too many meeting without any problem resolutions, or the devil's advocate who has lengthy statements at every meeting about every issue. The LD, as a board facilitator, can be available to assist the board chair and the CEO in attempting to moderate the impact of difficult directors. It is often difficult to remove a director before the annual election. Even then, the process in NFP board situations can be extremely touchy, if the director doesn't perceive that he or she isn't making a reasonable contribution.

<sup>&</sup>lt;sup>7</sup> "Enhancing Board Performance," *Lead Director Network View Points*, issue #9, King & Spaulding, Tapestry Network, December 1, 2010, p.7.

<sup>&</sup>lt;sup>8</sup> Sarbanes-Oxley encourages such interactions.

- Monitoring and coordinating committee activity. In the NFP environment, the LD would be an ideal candidate to lead strategic planning committees or special committees of strategic importance, since this is a board function that often does not receive the proper attention. The LD also needs to have detailed knowledge about emergency plans for a temporary CEO succession, about acquisition/merger issues, and about crisis management planning. While routine ad hoc committees do not need the LD's attention, he/she should be familiar with the outcomes of those committees that can have material impact on the organization.
- Rehabilitating dysfunctional boards. NFPs often select their directors from a variety of
  constituencies. In addition, NFP boards often can be quite large with 25 to more than 50
  directors; some directors may be located in different parts of the country. Occasionally,
  these structural issues can result in problems related to obtaining a quorum and to
  strongly divided opinions on budgets, strategies, and leadership personalities. Again, the
  LD as a board facilitator can assist the board chair with communications, with resolving
  contentious issues, and with bringing a greater personal touch and civil discourse to board
  operations.
- Building strong relationships with the CEO and the board chair. The LD in an NFP environment must be a management catalyst to improve interpersonal relationships and must not disturb the relationship between the chair and the CEO. Consequently, the LD needs to advise when requested and interject his or her views when he or she perceives perilous actions are being taken. All must understand that the chair and CEO, not the LD, have final decision responsibilities, except those reserved for the entire board. Of course, the key to achieving this coordination is having trust among the three people. To select an LD, the board chair, in consultation with the CEO and other directors, can make the appointment, unless the board calls for a formal position election. These processes, unless carefully structured, can easily lead to internal board conflict.
- Advising, mentoring, and challenging the CEO. The LD can add value to the CEO function by providing counter-opinions, by supporting the CEO and the board chair when the board chair has little management and/or board experience, and by providing feedback on material board related information. However, the LD has to be certain that these actions do not position the CEO in conflict with the board chair, to whom the CEO needs to provide allegiance.
- Become involved with the CEO's evaluation at an early stage. Working with the board chair, the LD can add value by helping to establish an evaluation process and by gathering formal detailed feedback from board members on CEO performance outcomes. In addition, if appropriate, the LD can also be invited to the CEO's performance interview to help the chair further explain and validate the review outcomes.
- *Monitor Compliance*. The LD needs to be in a strong leadership position when material moral or ethical issues arise, e.g., how best to terminate employees. In addition, although the person may not be legally educated, he should have some acquaintance with state and federal laws affecting NFP organizations and be a leader in urging the board to seek legal

<sup>&</sup>lt;sup>9</sup> Not unusual occurrences in NFP organizations when major donors, without management or board experience, are elected to the chair or few directors are willing to accept chair responsibilities.

counsel when he thinks it necessary. For example, I have noted that many board members are not aware of the Intermediate Sanctions Act (Section 4958 of the Internal Revenue Code). Violation of this act can have serious personal financial consequences for board members, an organization's management, and possibly even an occasional person volunteering for the organization. <sup>11</sup>

#### **Lead Director Selection**

Since no NFP organizations on record have experimented with development of an LD, the following experience demonstrates the issues reviewed by the business community in the selection process. The author has modified the following description to reflect the environment of an NFP board. (The statement might be of value, as a guideline, to those willing to consider electing or appointing an LD.)

Ultimately, the choice of who should serve as the lead director may hinge upon an assessment of ... personal attributes, as well as political realities of the boardroom. It will be important to select a director who understands why the lead director is needed and what they are expecting from his or her performance of the role.... [T]he NFP directors will need to ... consider whether or not the director is viewed as having a (personal) agenda or seeking [radical] changes in strategy or management, whether he or she works well with the CEO or may be more likely to [positively] challenge the current management team and whether he or she will command respect among other constituencies, such as community leaders, funders, and the membership and/or staff. In addition, the LD should have a good understanding of the history and culture of the organization.

## When a Lead Director Can Be Productive – A Summary

- The board chair typically is overcommitted to his/her full-time position.
- Strategic planning is often postponed and a designated strategic planning advocate is needed.
- The board has a large membership, more than about 25 directors.
- The board chair has had little management and/or board experiences.
- The organization is strategically growing or experiencing budgetary problems.
- Board committees are not functioning effectively and efficiently.
- The board is operating dysfunctionally or hampered by dysfunctional directors.
- Organizational outcomes are not reasonably defined.
- The chair requests assistance in the CEO evaluation process.

<sup>&</sup>lt;sup>10</sup> Eugene Fram & Elaine Spaull, "Expectations For Nonprofit Boards Are Changing," *Nonprofit World*, May-June 2001, pp. 14-17.

<sup>&</sup>lt;sup>11</sup> For example, one close friend with decades of NFP director experience recently told me he had never heard of the Intermediate Sanctions Act.

<sup>&</sup>lt;sup>12</sup> Stein & Munshi, op.cit, pp. 6-7.

• Chairpersons change frequently. A very common practice in the NFP environment.

#### Field Comments on the LD Proposal

As might be expected, reactions to the proposal varied greatly. The most hostile came from an academic who felt it morally wrong to borrow board processes from any commercial organizations. After all, he concluded, the boards of Enron, Tyco, and others were responsible for the Great Recession.

Others concluded that governance committees could be given the responsibility to focus on the concerns that an LD might handle. However, committee action can often be quite slow and many actions need to be and can be made by the chair, CEO, and LD. For example, if the chair becomes overcommitted, the LD can act as an immediate aide.

Still another projected that the "approach will ultimately disempower other board members, and potentially the CEO as well." <sup>13</sup>

Another variation would be to name a volunteer titled "Lead Advisor" to the board without having director status, because the person wouldn't have term limits. However, without having a director title, others on the board might not relate to his or her recommendations as having the same level of authority.

#### Once Again! Should NFP Boards Have Lead Directors?

At first glance, adding an LD to the structure of nonprofit board seems like formalizing a position that might impede the relationship between the chair, the CEO, and other directors. (This has not happened in the business sector, according to the references cited in this article.) However, NFP boards certainly should be open to adding an LD for three reasons.

First, the chair usually serves on a part-time basis, and his or her major focus must be a full-time occupation. Being a part-time board officer, a chair can find that board time commitments are more than expected. An LD can assist the chair in leading the board in a more robust (without micromanaging) day-to-day manner and assist in rehabilitating a dysfunctional board. This is especially important when the chair has little management and/or board experience. Even professionals (e.g., doctors, accountants, programmers) can lack these experiences.

Second, the LD can help the CEO work more effectively and efficiently with board committees, especially in driving the work of the strategic planning groups. In this process, the LD can also make certain that there are appropriate contacts between board committee members and management staff. This can be a highly positive step in building morale in the NFP setting.

Third, the LD can be an additional consultant or mentor to the CEO when requested, especially when the board chair is frequently unavailable.

The use of an LD for public company boards is a relatively new process in the for-profit governance system, the position stemming from public concerns with the business debacles experienced early in the 21st century. The position seems to be maturing as the first generation

<sup>&</sup>lt;sup>13</sup> Jonathan D. Schick, "A 'Lead Director' May Destabilize Boards," *Journal of Philanthropy*, July 25, 2011, p. 34.

of LDs defines a variety of roles in a large number of companies.<sup>14</sup> NFP governance can also be a fertile field in which to experiment with the use of lead directors to improve board productivity.

<sup>&</sup>lt;sup>14</sup> Joann Lubin, "Lead Directors Gain Clout to Counterbalance Strong CEOs," *Wall Street Journal*, September 13, 2010, <a href="http://online.wsj.com/article/SB1000142405274870450580457">http://online.wsj.com/article/SB1000142405274870450580457</a>.

#### Article

## Freedom of Association in Finland

#### Matti Muukkonen<sup>1</sup>

#### **Preface**

It has been written that freedom of association can be seen as one of the most fundamental principles of the democratic society.<sup>2</sup> This derives from the fact that when a person's life expectancy and resources are limited, unification is the only way to achieve aims in larger matters.<sup>3</sup> The function of freedom of association is to safeguard the right to unite.<sup>4</sup> It provides people the means to share their thoughts and views with others and work together to achieve common aims. Like its sisters, freedom of speech and freedom of assembly, freedom of association is an instrument of expression of ideas.<sup>5</sup>

Freedom of association has been guaranteed in human rights treaties and in the majority of the national constitutions. Article 11 of the European Convention for the Protection of Human Rights and Fundamental Freedoms<sup>6</sup> provides: "Everyone has the right to freedom of peaceful assembly and to freedom of association with others, including the right to form and to join trade unions for the protection of his interests." It further stipulates: "No restrictions shall be placed on the exercise of these rights other than such as are prescribed by law and are necessary in a democratic society in the interests of national security or public safety, for the prevention of disorder or crime, for the protection of health or morals or for the protection of the rights and freedoms of others. This article shall not prevent the imposition of lawful restrictions on the exercise of these rights by members of the armed forces, of the police or of the administration of the State."

As experts such as Martin Scheinin commonly say, international law exerts influence especially through national charters. In the vast majority of national legal systems, especially those representing the dualistic type, freedom of association has been put into force through the constitution. This is true in the case of Finland as well, where freedom of association is secured

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<sup>&</sup>lt;sup>2</sup> Tomuschat 1993 p. 493.

<sup>&</sup>lt;sup>3</sup> Merikoski 1935 p. 1.

<sup>&</sup>lt;sup>4</sup> In particular, the freedom of association was developed to protect the individuals against the state abuse of power (Haas 1970 p. vii.), but today, due the horizontal effect of fundamental rights (Drittwirkung-doctrine), the protection also covers other individuals' misuse of power (see, e.g., Engle 2009 p. 165).

<sup>&</sup>lt;sup>5</sup> McBride 2005 p. 18.

<sup>&</sup>lt;sup>6</sup> See also International Covenant on Civil and Political Rights, articles 21 and 22 and American Convention on Human Rights, article 16.

<sup>&</sup>lt;sup>7</sup> Scheinin 1991 pp. 303–304.

<sup>&</sup>lt;sup>8</sup> See van Ploeg 2005 pp. 325–352.

through provision 13 of the Finnish Constitution: "Everyone has the freedom of association. Freedom of association entails the right to form an association without a permit, to be a member or not to be a member of an association and to participate in the activities of an association. The freedom to form trade unions and to organise in order to look after other interests is likewise guaranteed." <sup>9</sup>

The constitutional freedom of association attained its present form during the civil rights reform of the Finnish Constitution. This was one of two major constitutional changes that took place in Finland in the 1990s; it took effect in 2000. For this reason, it is fair to say that the Finnish legal system experienced a major meta-level change at the turn of the millennium. In this new constitutional era, the constitution is seen as a basis for guiding the development of the society and the legal system as a whole, which in turn has meant that the impact of the constitution is now larger than ever before. <sup>10</sup>

Finnish jurisprudence, particularly *Juha Karhu* (formerly *Pöyhönen*)<sup>11</sup> and *Pekka Länsineva*, <sup>12</sup> have maintained the idea that the new doctrine of basic rights should also provide the basis for the systematization of Finnish private law. They argue that property law requires a system of fundamental rights to secure the proper justification for interpretation and systematization. This, in turn, has an impact on the system of justice. On the other hand, the root cause for the new scheme is the fact that the traditional way of structuring legal relationships is no longer relevant, because legal relationships have grown so much more diverse. Therefore it is necessary that contextual thinking and legal concepts are linked to reality in a more formal manner.

Examples from property law have led to the question of whether the system of Association Law should be seen in a new way. Although the roots of the law are in the fundamental rights tradition, the Association Law has not been parsed by this tradition in recent decades. Instead, it has been seen from the general doctrines of contract law. This has given rise to the idea of a basic rights-based system of Association Law. In this thinking, the Association Law standards are derived from the Charter of Fundamental Rights, and the system takes into account the objectives that the judicial system has set.

#### The Origins of Freedom of Association

Before the new Constitution of Finland, freedom of association was based on clause 10 of the form of government provision in the former Constitution from 1919. The same formulation can be found in the constitutional-level Act of Freedom of Speech, Assembly and Association given before independence in 1906. Although that act was based on a manifesto from the Russian emperor, who was also the sovereign of Finland in those days, the idea stemmed from a national discussion based on international examples. Since Finland had just experienced significant pressure from the Russian government, demand for political freedoms was self-evident. In fact, the emperor's declaration was written by a Finnish member of

<sup>&</sup>lt;sup>9</sup> Finnish Constitution 13(2). See also 13(3): "More detailed provisions on the exercise of the freedom of assembly and the freedom of association are laid down by an Act."

<sup>&</sup>lt;sup>10</sup> See, e.g., Lavapuro 2010.

<sup>&</sup>lt;sup>11</sup> See Pöyhönen's "Uusi varallisuusoikeus" (A New Property Law, 2000).

<sup>&</sup>lt;sup>12</sup> See Länsineva's "Perusoikeudet ja varallisuussuhteet" (Basic Rights and Property Relations, 2002).

parliament, <sup>13</sup> Leo Mechelin, who later also led the Senate which prepared the constitutional reform. Together with K.J. Ståhlberg, the other major Finnish legal scientist, senator, and the first president of future independent Finland, he formulated the basis for the rights of freedom of the Finns.

The idea of freedom of association was not Mechelin's and Ståhlberg's own, of course. Both were familiar with the discussions abroad, and role models are easy to track both to the German tradition and to the 1831 Constitution of Belgium. On the other hand the importance of the labor movement is evident, because a desire for freedom of association was also evident in the Erfurt program's (1891) Finnish application, the program of Forssa (1903).

But by the same token, Ståhlberg's knowledge of the works of John Stuart Mill, especially "On Liberty," cannot be ruled out while tracking how the original ideas reached the Finnish system. <sup>16</sup> Mill presents a systematization of individual freedom through three categories. According to Mill, individual freedom can be divided into freedom of thought and speech, freedom of personal life, and to freedom to unite. <sup>17</sup> This classification is similar to that of the U.S. Supreme Court in *Roberts v. Jaycees*, which outlined the idea of expressive, intimate, and commercial associations. <sup>18</sup>

All of these seem to have different goals and logic of action. It may be that the ways in which some societies have dealt with associations in courts are not ideal. The functional analysis adopted in the *Chassagnou and Others* case and its successors, <sup>19</sup> might be the key to further development. Various forms of association activity seem to fall within different contexts.

#### The Concept of Freedom of Association

How, then, shall we understand freedom of association? I have been disturbed by the manner in which some commentators have discussed the elements of freedom of association with little regard for the text of the agreements or formulations of the constitutional regulations. However, as Aulis Aarnio says, the provisions in the acts are not necessarily the same as the law. The idea behind the provisions should be central. So it would be important to understand that the safeguard of the freedom is almost always wider than what is expressed in the provision itself.

<sup>&</sup>lt;sup>13</sup> Literally "man of the state days," referring to those days used for state matters.

<sup>&</sup>lt;sup>14</sup> Viljanen 1988a p. 153.

<sup>&</sup>lt;sup>15</sup> See also p. 151 and Kautsky 1892. The translator of the Kautsky commentary was J.V. Kari from the social democratic party, who in 1905 was selected as a senator in Mechelin's Senate.

<sup>&</sup>lt;sup>16</sup> See Muukkonen Oikeus 4/2010 p. 398.

<sup>&</sup>lt;sup>17</sup> Mill 1859 c. 1.

<sup>&</sup>lt;sup>18</sup> Roberts v. United States Jaycees, 268 U.S. 609 (1984).

<sup>&</sup>lt;sup>19</sup> See ECtHR 25088/94, 28331/95 and 28443/95 Chassagnou and others 29.4.1999, ECtHR 43311/98 Köll 4.7.2002, ECtHR O.V.R. v. Russia 3.4.2001 yb 2001 and ECtHR 48047/99, 48961/99, 50786/99 and 50792/99 Popov and others 6.11.2003. Also see ECtHR 6878/75 and 7238 Le Compte, Van Leuven and De Meyere v. Belgium 23.6.1981 and Albert and Le Compte v. Belgium 18.10.1982.

<sup>&</sup>lt;sup>20</sup> See, e.g., Merikoski 1973 p. 24, Halila 1993 p. 244 and Tomuschat 1993 p. 502–503.

<sup>&</sup>lt;sup>21</sup> Aarnio 2006 p. 45.

We can see freedom of association as including several distinct rights: (a) the right to establish, (b) the right to belong, and (c) associational autonomy. Of these, the right to belong can further be split into (i) the right to apply, (ii) the right to participate, and (iii) the right to resign. Each of these has both positive and negative dimensions, so it can be said that while one has the right to establish, he or she also has the right not to do so. This follows Georg Henrik von Wright's norm classification. According to him, norms can be commandments, prohibitions, or permits. Freedom of association falls in the permit category. Seeking membership in an association should be seen as discretionary. In this context it is worth noting that the associational autonomy right does not imply the right for anyone to become a member of an association, or to remain a member, because this would violate the rights of other members. <sup>22</sup>

Article 11 merits more thorough analysis and delineation than it has received to date. We need not just a set of inferences about the scope of the rights, but rather a general theory to explain the full scope of rights embraced by the concept of freedom of association.

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<sup>&</sup>lt;sup>22</sup> See ECtHR 11002/05 ASLEF v. UK 27.2.2007.